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ISLA BANK (A Thrift Bank), INC. 2023 ANNUAL REPORT

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CORPORATE GOVERNANCE

Corporate Governance Structure and Practices

Corporate governance is the foundation by which the Bank is managed and controlled. The Bank has strong corporate governance practices and is committed to uphold the best corporate governance practices that is transparent, responsible, accountable and fair and these facilitate the promotion of reform within the Bank.

The Bank's corporate governance structure, rules, policies and practices, qualifications and fundamental obligations of a director, duties and responsibilities of the Board of Directors, Board Committees and Senior Management, are embodied in our Corporate Governance Manual.

The Board of Directors ensures that senior management promotes good governance practices by ensuring that policies on governance as approved by the Board are consistently adopted across the Bank.

Elements of Good Corporate Governance:

Transparency:

The Board and Management adopt transparency that provides timely and reliable information and disclosure of all material matters concerning the Bank, including its financial position and results; and that any decision taken is in compliance with established policies, rules and regulations. Transparency is implemented on all levels within the Bank.

Responsibility:

The Board takes responsibility for the Bank and acts to promote its best interest in behalf of the shareholders, to whom it is accountable. The Bank's Board has effectively performed its oversight functions in the implementation of risk management policies which includes the detailed structure of limits, guidelines and parameters used to govern risk-taking and clear delineation of lines of responsibilities for managing risk, effective internal controls and comprehensive risk reporting process.

<u>Accountability:</u>

The Board is responsible for establishing strategic guidance for the Bank and is accountable to all the stakeholders. Thus, an effective oversight of management including its control and accountability systems and assessment of the Bank's performance is implemented to provide assurance on the achievement of the Bank's objectives.

<u>Fairness:</u>

The Board and Management ensure that the principle of fairness is applied in every decision making and business transaction conducted in the regular course of business and upon terms not less favorable to the Bank than those offered to others. The Board acts honestly and in good faith, with loyalty and in the best interest of the Bank, its stockholders and other stakeholders such as its employees, depositors, investors, borrowers and the public at large.

Board Composition

Our Board consists of individuals who possess the skills, sound business experience, and expertise in their own fields or those who have financial expertise or other relevant experience which would be of value to the Bank in the performance of their duties as directors. The composition of the Board of Directors is one of the most critical components of the Bank's good governance.

The present Board which is composed of eleven Directors is commensurate to the size of the Bank and the nature and complexity of its business operations. Of the eleven, four are independent directors, while the rest are executive or non-executive directors. The executive directors are those who are officers of the Bank and are involved in the daily management of the affairs of the Bank, while non-executive directors are those who are not involved in the Bank's operations. These nonexecutive directors exercise independent judgement and act fairly to the best interest of the stakeholders.

The present Board has four Independent Directors (ID) in compliance with the required one –third (1/3) of the total number of directors and each has met the criteria of an independent director. The nomination and election took into consideration the rules and regulations for an independent director.

Election of the Board

The Directors who are elected during the annual stockholders' meeting shall hold office for a term of one year. The Independent Directors may hold the position for a maximum cumulative term of nine years to reckon from 2012 pursuant to BSP Circular 969.

The current Directors have effectively performed their duties and responsibilities individually and as a body. The Board has demonstrated excellent track record of professionalism, dedication and adeptness in their role as directors. The Board has maintained a cooperative and collegial atmosphere, and with their individual expertise, has addressed the different issues at hand, diversified and built strength through shared ideas and vision.

Selection Process for the Board and Senior Management

In nominating candidates who will serve as members of the Board of Directors of the Bank, the Corporate Governance Committee performs screening of candidates based on the criteria set by said Committee. For re-election of the present members of the Board of Directors, the overall performance of each individual director is considered. The Corporate Governance Committee considers the size, structure, complexity of operation to determine the composition of the Board of Directors and board-level committees. The installation of selection process is to ensure that a mix of competent directors, each of whom can add value and contribute independent judgement to the formulation of strategies and policies.

The Board of Directors has the power to oversee the selection process and appoint senior officers of the Bank who shall have the authority and ability to perform duties as may be prescribed by the Board. The Board shall apply "fit and proper" standards, qualifications, experience and competencies required from an individual to undertake the duties and responsibilities of the position he is appointed to. The Board regularly monitors the performance of senior management.

Board's Responsibility

The Board of Directors is the governing authority of the Bank and is responsible to all the stakeholders. It has the responsibility of setting the Bank's strategic objectives and structure and risk management policies. It performs the oversight functions of the Bank's operations and ensures that the highest standards of corporate governance are implemented.

It has the power to determine the board composition and organization. The Board performs its duties and responsibilities under the provision of relevant regulatory agency rules and regulations.

Chairman of the Board

The Chairman of the Board shall preside at all meetings of the Board of Directors, or in his absence or inability to so preside, the meeting shall be presided over by the Vice-Chairman, or any other Director to whom this power may have been delegated by the Chairman. He provides leadership and shall ensure effective functioning of the Board of Directors, including maintaining a relationship of trust.

He shall ensure that:

- a. the meeting agenda focuses on strategic matters including discussion on risk appetites, and key governance concerns;
- b. there is a sound decision making process;
- c. it encourages and promotes critical discussion;
- dissenting views can be expressed and discussed within the decision-making process;
- e. members of the board of directors receive accurate, timely and relevant information;
- f. it conducts a proper orientation for first time directors and provides training opportunities for all directors; and
- g. it conducts a performance evaluation of the board of directors at least once a year.

Performance Evaluation and Self-Assessment

To ensure effective governance by the Board of Corporate Directors, the Governance Committee oversees the annual self-assessment of the individual directors, the Board as a body and various Board appointed committees, including its own performance evaluation and the position of President/CEO of the Bank. The evaluation is done to determine their performance and effectiveness in accordance with their respective oversight functions and/or duties and responsibilities. The Bank has an approved evaluation standards/criterion for the Performance Evaluation/Self-Assessment of the individual Directors, the Board as a body, the various Board appointed committees and the key officers of the Bank. The evaluation for the positions of the Chief Compliance Officer (CCO) and Internal Auditor are conducted by the Audit Committee while the President evaluates the performance of the senior officers directly reporting to him. The results of the Performance Evaluation/ Self-Assessment are presented by the Corporate Governance Committee to the Board for final approval.

Board Committees

The Board of Directors created the following committees to assist the Board in fulfilling oversight responsibilities and to ensure efficiency. The Bank has seven board committees as follows:

Risk Management Committee (RMC)

The Risk Management Committee shall be responsible for the development and oversight of the risk management program of the Bank. It shall oversee the system of limits to discretionary authority that the Board delegates to management, ensure that the system remains effective, that the limits are observed and that immediate corrective actions are taken whenever limits are breached.

Asset and Liability Management Committee (ALCO)

The ALCO shall be responsible for setting up strategies relating to the management of risks inherent in the Bank's balance sheet, primarily the Bank's interest-earning assets (loans and investment securities) and interest-bearing liabilities (deposits and other borrowings) of the Bank. The Committee is responsible for enforcing all policies that involve market risk such as liquidity, interest rate and credit risk.

Audit Committee

The Audit Committee provides oversight over the Bank's financial reporting policies, practices and the review of the effectiveness of the Bank's internal controls, financial, operational, compliance controls, and quality of compliance with the applicable laws and regulations.

Executive Committee

The Executive Committee shall act on behalf of the Board of Directors in fulfilling its duties by providing management sound guidance and advices, policies and strategic guidelines on the day to day activities of the Bank. It is also responsible for the evaluation process in accordance with the policies and procedures on Related Party Transactions (RPTs) and approval of RPTs that are non-loan related and below the threshold limit.

Information Technology (IT) Committee

The IT Committee shall review and recommend to the Board, management's strategies relating to information technology aligned to the Bank's overall strategy and objectives. It shall ensure that the Bank is taking appropriate measures to identify, assess, monitor, control and mitigate risks in the areas of information technology management.

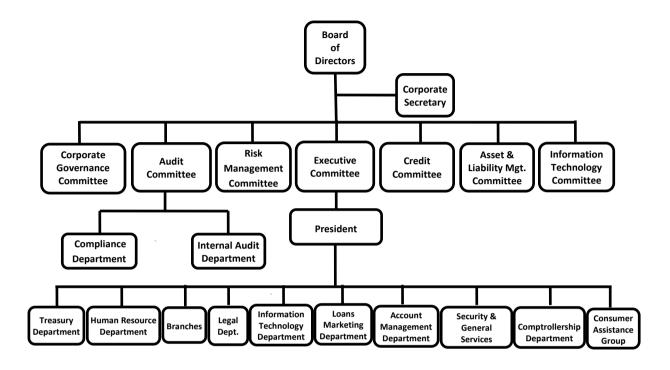
Corporate Governance Committee

The Corporate Governance Committee assists the Board of Directors in fulfilling its corporate governance responsibilities, and ensures the Board's effectiveness and due observance of corporate governance principles and guidelines. It shall also evaluate the qualifications of all persons nominated to the Board as well as those nominated to other positions requiring appointment by the Board of Directors, as well as oversee performance evaluation of the Board, Board level Committees and Senior Management.

Credit Committee

The Credit Committee assists the Board of Directors in fulfilling its responsibilities by providing oversight of Bank policies and management activities relating to the identification, assessment, and management of the credit risk on Bank loans. It is also responsible for the evaluation process accordance with the policies and procedures on DOSRI and Related Party Transactions (RPTs).

O R G A N I Z A T I O N A L C H A R T



Eduardo V. Lim	- President and Chief Executive Offic	er	
Jocelyn M. Gozum	- Executive Vice President	-	Treasurer
Violeta G. Angeles	- Senior Vice President	-	Comptroller/CAG Head
Maria Teresita R. Mendoza	- Vice President	-	AMD Head/HRD Head/Corp. Sec.
Maria Theresa Maura D. Samaniego	- Vice President	-	Chief Compliance Officer
Noel R. Amata	- Assistant Vice President	-	Internal Auditor
Marco Antonio L. Santos	- Manager	-	Loans Marketing Head
Maria Dolores M. Muyco	- Manager	-	Main Office Branch Head
Jennifer Anne H. Lacson	- Manager	-	Bacolod Branch Head
Tommy P. Exito	- Manager	-	Iloilo Branch Head
Wilson T. Alzate	- Asst. Manager	-	Security Officer/GSD Head
Atty. Arthur F. Tantuan	- Consultant	-	Legal Counsel
Eric P. Pascua	- Senior Assistant Manager	-	IT Head

OUR VISION:

To be one of the leading thrift banks in the industry

MISSION STATEMENTS:

To provide our clients with quality services responsive to their banking needs and to assure a safe and stable guardianship of their investments.

Although we may not have the size or resources of major thrift banks, we have always been looked up to by our peers in the industry, our clients and the public for our adequate capital, strong liquidity and satisfactory asset quality.

In addition, the Bank plays an active role in the activities of the Chamber of Thrift Banks (CTB), the umbrella organization of the country's thrift banks. Our Chairman has been a member of the Board of Trustees since the start of the decade and one of the officers of CTB. He plays an important role in advocating appropriate legislative and regulatory reforms for the industry. He is one of the CTB Officers who meets with the BSP during the BSP-CTB Bank Supervision Policy Committee quarterly meeting to discuss policies.

We continue to build a Bank that gives importance on close client relationships. We exert maximum effort to fulfill their unique requirements and objectives, gaining their trust in every way. Since we have a small clientele base, we can afford to give them personalized service. As to the safety of their funds, we have continued emphasis on conservatism and observe prudence in our decision makings. The Bank maintains its cautious stance even to the extent of foregoing higher earnings and growth prospects, and will continue to do so until the investment climate shows signs of improvement. A substantial portion of our funds are in government securities and Reverse Repurchase Agreement (RRP) and Overnight Deposit Facility (ODF) with Bangko Sentral ng Pilipinas (BSP). We continue to rely on auto loans as our main target for income generation, but again, we are very selective and conservative in the granting of loans.

Out main source of funds are the traditional deposits. Isla Bank now offers Mobile Banking services. We launched the Instapay sending and receiving person-to-person (P2P) and QR P2P last July 31, 2023 while PesoNet, Bills payment and Instapay person-to-merchant (P2M) will be launched second semester of 2024.

FINANCIAL HIGHLIGHTS

(in Philippine Pesos)

	2023	<u>2022</u>
Profitability		
Interest Income	P 80,118,057	P 61,463,426
Interest Expenses	(8,243,518)	(5,430,862)
Net Interest Income	P 71,874,539	P 56,032,564
Non- Interest Income		
Service charges, fees and commissions	P 3,028,203	P 7,258,234
Miscellaneous Income	81,286	892,287
Non-Interest Expenses	<u>P (55,669,534)</u>	<u>P (53,953,558)</u>
Pre-Tax pre-provision Profit	19,314,494	10,229,527
Allowance for Credit Losses	-	-
Taxes	<u>P (11,262,238)</u>	<u>P (7,610,077)</u>
Net Income	8,052,256	2,619,450
Other Comprehensive Income		
Remeasurements of retirement benefit plan	<u>P 624,147</u>	<u>P115,964</u>
Total Comprehensive Income		
-	<u>P 8,676,403</u>	<u>P 2,735,414</u>
Selected Balance Sheet Data		
Total Assets	1,336,292,941	1,425,423,912
Deposits	500,514,221	605,367,487
Liquid Assets	1,101,838,851	1,212,769,708
Gross Loans		
Loans and Receivables Arising from		
RA/CA/PR/SLB	206,803,542	208,343,199
Loans and Receivables-Others	<u>P 213,210,612</u>	<u>P 194,994,279</u>
Total Gross Loan Portfolio	<u>P 420,014,154</u>	<u>P 403,337,478</u>
Total Equity	<u>P 797,389,415</u>	<u>P 788,713,012</u>
Selected Ratios		
Return on Equity	1.02%	0.33%
Return on Assets	0.58%	0.18%
Capital-to Risk Assets Ratio	315.44%	327.52%

Isla Bank's Total Assets stood at P1.336 Billion as of December 31, 2023, compared to previous year's level of P1.425 Billion attributable to the decrease in the level of Deposits by P104.9 Million (17.3%), from P605.2 Million in 2022 to P500.3 Million in 2023.

In terms of uses of funds, the Bank's Gross Loan Portfolio increased in balance by P18.4 Million (9.6%), from last year's outstanding balance of P191.4 Million to P209.7 Million, contributed by Auto Loan bookings of P 48.8 Million versus repayment of P30.4 Million or net increment of P18.4 Million. We have no outstanding DOSRI loans for both years 2023 and 2022 and the total Bank's Capital Adequacy Ratio (CAR) was 315.44%, (327.52% in 2022).

Past Due Loans and Items in Litigation improved by P0.7 Million (from P 6.7 Million to P6.0 Million) with Performing Loans increasing by P P0.8 Million, and Non- Performing loans improving by P1.5 Million. The Bank's outstanding Loan Loss Provisions as of December 31 was P5.2 Million with 76.2% loan loss coverage rate to Past Due Loans and Items in Litigations and the Bank's outstanding Allowance for Loans Losses and Other Credit Accommodations was sufficient to cover for the required credit losses based on the credit risk assessment of loan accounts, in accordance with Appendix 15 of the MORB.

Loans and Receivables Arising from Reverse Repurchase Agreement (RRP) and Overnight Deposit Facility (ODF) was P230.7 Million compared to last year's P487.2 Million due to shifting of funds to Investment in Retail Treasury Bonds (RTBs) amounting to P200.0 Million, carrying coupon rate of 6.125% for a term of 5.5 years maturing on August 22, 2028. This increase was net of P50.0 Million matured Fixed Rate Treasury Notes (FXTNs). The outstanding balance of Held to Maturity Investments stood at P820.0 Million as against last year's balance of P670.0 Million.

Net Income from Operations for the year 2023 was P8.1 Million, higher than the P2.6 Million for the year 2022, with the increase in Net Interest Income of P15.3 Million as Net Interest Margin (NIM) improved by 1.2% from previous year's 4.5% to 5.7% in 2023. The improvement in the NIM was due to the rise in RRP and ODF rates which ranged from 5.5% to 6.5% and 5.0% to 6.0%, respectively in 2023, from 2.0% to 5.5% and 1.5% to 5.0%, respectively in 2022.

Non-Interest Income on the other hand, decreased by P5.0 Million because of last year's lower collection of penalties on past due accounts. The Bank's Past Due and Items in Litigation was P 12.5 Million, in December 31, 2021 down to P 6.7 Million as of December 31, 2022 and to a level of P 6.0 Million as of December 31, 2023.

Compensation and Operating Expenses posted an increase of P2.0 Million, while amortization of Dealer's Incentive and Salesman's Commission decreased by P1.1 Million, resulting to net increase in expenses by P0.900 Million.

Lastly, 20% Final Withholding Tax increased by P3.6 Million because of the higher Tax Paid Income on HTM, RRP and ODF, while Gross Receipt Tax increased by P0.221 Million because of improvement in Gross Earnings.

Net Comprehensive Income for the year was P8.7 Million compared to P2.7 Million in 2022, while Actuarial Gain on Retirement Obligation amounted to P0.624 Million, compared to P0.115 Million in 2022. Actuarial Gain or Loss was the result of the actuarial valuation conducted by Zalamea Actuarial Services, the Bank's independent actuarial firm.

Business Model

The Bank will continue, as always, to maintain a low risk tolerance in achieving the Bank's strategic objectives and business plans. Consistent with our business plans, we expect minimal credit risk exposure resulting from conservative stance in granting loans and exposure in low-risk, low-impact investment opportunities. Risk assessment result for the year 2023 was low, stable and well managed.

As the Bank exercise prudence in the management of Bank funds, liquidity remained strong with total liquid assets of P1.102 Billion as of year-end 2023. An internal minimum liquidity ratio of 50 % is maintained higher than BSP's required Minimum Liquidity Ratio (MLR) of 20% with a resulting Bank's compliance to the MLR for December 2023 of 212.21%.

Aside from highly liquid assets of P277.3 Million consisting of Cash in Vault (CIV), Demand Deposit Account (DDA) with the BSP, deposit in other banks, Reverse Repurchase (RRP) and Overnight Deposit Faulty (ODF) with the BSP, the bulk of excess funds are invested in low-risk government securities which amounted to P820.0 Million as of December 31, 2023. The Bank's policy is to maintain a strong capital base to keep investors, creditors and market confidence and sustain future development of the business. The impact of the level of capital on shareholder's return is also recognized and the Bank sees the need to keep a balance between the higher returns and security afforded by a sound capital position. The Bank's Capital Adequacy Ratio (CAR) of 315.44% remains more than adequate with the current and prospective risk exposures. There are no foreseen potential losses that could negatively affect the capital position of the Bank.

It is also the policy of the Bank to maintain a sound credit management to keep good quality loans. This will be accomplished by being highly selective in granting of loans and focusing on extensive collection efforts to reduce past due loans. The Bank's sources of funds are primarily the shareholders' equity investments, retained earnings and deposits generated from customers. The Bank has no recorded short or long term borrowings and has a very strong liquid position to manage its operations in such a manner as to ensure that sufficient funds are available to meet credit demands of its clients and repay deposits on demand or upon maturity.

The Bank's investment activities are mostly low risk financial assets with 93% zero riskweighted assets comprising of placement in BSP's ODF and RRP facilities, Philippine government securities and loans secured by hold-out on deposits. Portion of the Bank's assets are in Cash and Other Cash Items and deposits with BSP which is allocated for reserve requirements. Gross Loan accounts inclusive of Reverse Repurchase Agreement (RRP) is P420 Million of which P6.0 Million is classified as Non Performing Loans or ratio of 2.87% to Total Loan Portfolio, lower than industry average of 6.46%. The Bank's outstanding Loan Loss Provision as of year end December 2023 was P5.2 Million with a resulting Loan Loss Coverage Rate of Non Performing Loans of 86.8%. The Bank's outstanding Allowance for Loans Losses Other and Credit Accommodations was sufficient to cover for the required credit losses based on the credit risk assessment of loan accounts, in accordance with Appendix 15 of the MORB. Total Bank's Capital Adequacy Ratio (CAR) was 315.44%.

Gross Loans of P397.5 Million are secured by hold-out on deposits and government securities (76%), chattel (18%) and real estate mortgage (5%). The Bank continued to focus on auto financing to improve its profitability but on a highly selective approvals. The target of the Bank's for auto loans are the class A & B customers and financing of high end units. We implemented customer retention program for our existing auto loan clients with excellent payment records. The Bank has zero DOSRI loans as of December 31, 2023.

In June 2023, we launched the Instapay sending and receiving person-to-person (P2P) and QR P2P.

Message from the Chairman and the President:

The country's economic indicators remained strong in 2023, even as GDP grew by a weaker-thanexpected 5.6 percent. Although it was lower than the rate of 7.8 percent in 2022 and also fell short of the 6 to 7 percent growth the government was aiming for, nevertheless, it still outpaced major economies in Asia such as China, Vietnam, and Malaysia. This growth was driven by a resumption in commercial activities, public infrastructure spending, and growth in digital financial services.

The Philippines ended the year 2023 with an inflation rate of 3.9 percent in December - compared to 8.7 percent in the beginning of the year. The inflation rate fell considerably in 2023, but still averaged 6 percent for the year, which was above the government's target of 2 percent to 4 percent. To tame inflation, following the 350 bps it effected in 2022, the BSP hiked borrowing costs by another 100 points in 2023, the last in October, bringing it to 6.5 percent. The BSP has since kept the key rate at 6.5 percent — the highest in nearly 17 years. The Philippine Peso increased in value by 0.69 percent, compared to the US dollar, closing 2023 at P55.37 compared to P55.75 at year-end 2022.

As of year end 2023, Total Assets of Isla Bank stood at P1.336 Billion, a decrease (6.2 percent) over the previous year's P1.425 Billion. This was due mainly to a drop in deposits of P100 million as clients withdrew for corporate business operation needs, preferred other investments such as real estate and higher interest rates offered by other banks.

In terms of uses of funds, the Bank's Gross Loan Portfolio increased in balance by P18.3 Million (9.6 percent) to P209.7 Million, from last year's outstanding balance of P191.4 Million. The increase contributed by Auto Loan bookings for the year amounting to P48.7 Million versus repayment of P30.4 Million, resulting in a net increase of P18.3 Million.

Past Due Loans and Items in Litigation slightly improved by P0.7 Million (from P 6.7 Million to P6.0 Million). Performing Loans increased by P0.8 Million, while Non- Performing loans improved, registering a decrease of P1.5 Million (23.4 percent) to P4.9 Million balance in 2023 from P 6.4 Million in the previous year.

Bank's outstanding Loan Loss Provisions as of month-end December remained at P5.2 Million with 86.8 percent loan loss coverage rate to Past Due Loans and Items in Litigations. As of December 31, 2023, the Bank's outstanding Allowance for Loans Losses and Other Credit Accommodations was sufficient to cover the required credit losses based on the credit risk assessment of loan accounts, in accordance with Appendix 15 of the MORB.

We are pleased to report that our Net Income from Operations tripled in 2023 to P8.1 Million compared to P2.6 Million in 2022. This was attributable to the increase in Net Interest Income of P15.3 Million as Net Interest Margin (NIM) improved by 1.2 percent from previous year's 4.5 percent to 5.7 percent in 2023. The improvement in the NIM was due to increase in RRP and ODF rates which ranged from 5.5 percent to 6.5 percent and 5.0 percent to 6.0 percent, respectively in 2023, compared to 2.0 percent to 5.5 percent and 1.5 percent to 5.0 percent, respectively in 2022.

On the other hand, Compensation and Operating expenses posted an increase of P2.0 Million, while our tax expense also increased to P11.2 million from P7.6 million in 2022 because of the improvement on Tax Paid Income on HTM, RRP and ODF. Likewise, Gross Receipt Tax increased by P0.221 Million due to improvement in Gross Earnings. Consequently, our Net Comprehensive Income for the year increased to P8.7 Million, due to Actuarial Gain on Retirement Obligation amounting to P0.624 Million.

A generally positive outlook of economic development is foreseen for the Philippines in 2024. The country's economic indicators remain strong and a GDP growth of between 6 and 7 percent is projected by both the government and various economic analysts. As high interest rate environment will continue to prevail in the country and the BSP's key interest rate is expected to remain at 6.5 percent possibly until the fourth quarter, or early next year, we shall continue to manage your funds as prudent as possible. We again would like to thank our board of directors, stockholders, clients, officers and staff for their contribution in making 2023 a fruitful and prosperous year.

Isla Bank now offers Mobile Banking services. We launched the Instapay sending and receiving person to person (P2P) and QR P2P last July 31, 2023, while PesoNet, Bills payment and Instapay person to merchant (P2M) will be launched second semester of 2024.

EDUARDO V. LIM President

Chairma

CAPITAL ADEQUACY

The Bank's regulatory capital position as of December 31 follows:

		2023		2022
Tier 1 Capital				
Common stock	Р	566,727,900	Р	566,727,900
Surplus and reserves		222,609,259		219,365,667
Undivided profits for the year		8,052,257		2,619,447
		797,389,416		788,713,014
Less deduction from Tier 1 capital				
Total outstanding unsecured DOSRI loans		0	(0)
Deferred tax assets	(<u>5,123,332</u>)	(5,123,332)
Total Tier 1 Capital		792,266,084		783,589,682
Tier 2 Capital				
General loan loss provision		1,100,000		900,000
Total Qualifying Capital	Р	793,366,084	P	784,489,682
Total Risk Weighted Assets				
Credit risk	Р	149,192,843	Р	123,728,982
Operational risk		102,318,847		115,794,005
Market risk		-		-
	<u>P</u>	251,511,690	<u>P</u>	239,522,988

The Bank's credit risk weighted assets as of December 31 are computed as follows:

(a) 0	% R	lisk W	leight
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(u) 070 Risk Weight		2023		2022
Cash on hand	Р	11,406,888	Р	8,847,054
Due from BSP		37,062,690		302,124,571
Investment securities at amortized cost		820,000,000		670,076,457
Loans and receivables arising from				
RA/CA/PR/SLB		206,693,512		208,247,752
Loans to the extent covered by hold-out				
on, or assignment of, deposit substitutes				
maintained with the lending bank		110,921,698		111,403,258
		1,186,084,788		1,300,699,092
		0%		0%
	<u>P</u>		<u>P</u>	
(b) 100% Risk Weight				
		2023		2022
Other assets, gross of general loan	_		_	
loss provision	Р	145,292,107	Р	119,169,839
Less:				
Total outstanding unsecured credit				
accommodations, both direct and				
indirect to DOSRI, net of allowance for credit losses		0		0
Deferred tax assets	(5,123,332)	(0 5,123,332)
	(140,168,775	(114,046,507
		100%		100%
	<u>P</u>	140,168,775	<u>P</u>	114,046,507

(c) 150% Risk Weight

	2023	2022
Other non-performing loan except NPA to Individual for housing purposes	6,016,046	6,454,983
ROPA	- 150%	- 150%
	<u>P 9,024,069</u>	<u>P 9,682,475</u>

There were no on-balance sheet accounts classified under 20%, 50% and 75% risk weights as of December 31, 2023 and 2022.

The Bank's operational risk weighted assets as of December 31 are computed as follows:

	2023	2022
Net Interest Income		
Interest income	P 66,275,969	P 75,877,190
Interest expense	(5,659,881)	(6,735,498)
	60,616,088	69,141,692
Other Non-interest Income		
Fees and commissions income	7,464,664	7,949,799
Other income	131,813	104,513
	7,595,477	8,054,312
Gross Income	68,212,565	77,196,004
Capital Charge (12%)	8,185,508	9,263,520
Adjusted Capital Charge (125%)	10,231,885	11,579,401
Multiplied by factor 10	10	10
Total Operational Risk-Weighted Assets	<u>P 102,318,847</u>	<u>P 115,794,010</u>

The Bank is not engaged in trading and has no foreign currency denominated assets subject to market risk.

Capital Ratios	2023	2022
Total regulatory capital expressed as percentage of total risk weighted assets	315.44%	327.52%
Total Tier 1 capital expressed as percentage	315.00%	327.15%

As of December 31, 2023, and 2022, based on the above capital ratios, the Bank has complied with the BSP requirement on the ratio of combined capital accounts against the risk assets.

STOCKHOLDERS

Name of Stockholders	Nationality	Number of Direct and Indirect Shares Held	Percentage of Shares Held to Total Outstanding Shares of the Bank	Voting Status
Jose Ma. J. Lopez-Vito III	Filipino	5,037,226	88.88262%	*
Jocelyn M. Gozum	Filipino	360,004	6.35233%	*
Eduardo V. Lim	Filipino	200,004	3.52910%	*
Others	Filipino	70,045	1.23595%	*

* Pursuant to Article 111, Section 5 of the Bank's By-Laws, voting is by shares of stock.

Name of Director		Type of Directorship	Start	End	Years served as Director	Number of Direct and Indirect Shares Held	Percentage of Shares Held to Total Outstanding Shares of the Bank	2023 Attendance at Board Meetings	12 Meetings in 2023
Jose Ma. J. Lopez-Vito III	Chairman	Executive	Feb'1997		25	5,037,226	88.88262%	100.000%	12
Rafael J. Lopez-Vito	Vice- Chairman	Non- Executive	Sep'1977		45	5,474	0.09659%	100.000%	12
Maria Melinda J. Lopez-Vito	Member	Non- Executive	Feb'1997		25	4	0.00007%	92.000%	11
Eduardo V. Lim	Pres/CEO	Executive	Feb'1997		25	200,004	3.52910%	100.000%	12
Jocelyn M. Gozum	EVP/ Treasurer	Executive	Feb'1997 Apr'2019	Oct'2018	21 3.8	360,004	6.35233%	100.000%	12
Jose Manuel J. Lopez-Vito	Member	Non- Executive	Jul'1997		25	5,340	0.09423%	92.000%	11
Carmenia H. Sason	Member	Independent Director	Apr'2017		5.8	1	0.00002%	100.000%	12
David J. Dichupa Jr.	Member	Independent Director	Apr'2017		5.8	1	0.00002%	100.000%	12
Ma. Suzette Q. Montalvo	Member	Independent Director	Aug'2017		5.8	1	0.00002%	92.000%	11
Ma. Teresa L. Bilbao	Member	Independent Director	Nov'2018		4.2	1	0.00002%	100.000%	12
Violeta G. Angeles	Member	Executive	Apr'2009 Jun'2020	Mar'2013	4.2	40,000	0.70581%	100.000%	12

BOARD OF DIRECTORS

Note: There is no Nominee Director

DIRECTORS

Jose Ma. J. Lopez-Vito III

Mr. Lopez-Vito III, 73, Filipino, is the Chairman the Board of the Bank. He is an AB of Economics graduate of the Ateneo de Manila, Class of 1970, and started his career at the Far East Bank & Trust Co. which he joined in 1971 as Investment Researcher in the Trust & Investments Division. He steadily rose through the ranks and was appointed as its youngest Assistant Vice-President in 1976. In 1979, Mr. Lopez-Vito III joined the Bank of the Philippine Islands as Vice-President of its Trust & Investments Group, a position he occupied until September 1981. He joined the Savings Bank of Manila as its Executive Vice-President and served in this position until 1983 when he joined Fortune Cement Corporation initially as Executive Vice-President and finally its President the following year.

Together with Messrs. Enrique Zobel and Benito Araneta, Mr. Lopez-Vito III spearheaded the creation of what was to become the Araneta-Zobel Cement Group. The group purchased Fortune Cement from the Laurel-Buenaventura families in 1985 and rapidly expanded its investments into the cement industry through the purchase of Filipinas Cement Corporation 1987, Midland Cement Corporation in 1989 and the Universal Cement Corporation in 1991. By this time, the Araneta Group had become the country's most successful and second largest conglomerate in the cement industry. Mr. Lopez-Vito is also Chairman of Lovitierra Holdings Inc., LHI Real Estate Corp., Radcliffe Properties & Development Corp. Inc., Craftsperson Inc., Digital Strategist, Inc., Macstore, Inc. and Portal Trading, Inc.

Eduardo V. Lim

Mr. Lim, 77, Filipino, is the President and Chief Executive Officer (CEO) of the Bank. He is a Liberal Arts-Commerce (LiaCom) graduate of De La Salle University. Immediately after graduation, he took and passed the Certified Public Accountancy (CPA) exams in 1968.

He started his banking career at Far East Bank and Trust Company in January, 1969 as an Investment Analyst at its Trust Division. He was promoted to officer level in August of the same year, and was transferred to its Portfolio Management Department, where he remained and eventually was promoted to Assistant Vice President (and head of Portfolio Management Department) in 1978, a position he held until his resignation in 1981. In 1978, he also took up the Management Development program (post graduate) at the Asian Institute of Management.

He moved to Security Bank and Trust Company in July, 1981 as Vice President and head of the bank's Trust and Investment Division. In October, 1983, he joined the Trust Group of Bank of the Philippine Islands and remained there until his retirement in 1995. During his stint at BPI, he became President of the Trust Officers Association of the Philippines.

Nevertheless, his banking career continued in March, 1996 with a short stint at Asia Trust and Development Bank as head of its Trust Division. In late December of the same year, he was invited to join Isla Bank as Director and President/Chief Operating Officer (COO). He presently holds a position as President/Chief Executive Officer (CEO).

He is also presently director and treasurer of Realty Investment, Inc., a real estate firm.

Rafael J. Lopez-Vito

Mr. Rafael J. Lopez-Vito, 79, Filipino, is the Bank's Vice-Chairman since 1997. He is a graduate of Ateneo de Manila in 1968 with a degree of Bachelor of Laws. He passed the Licensure Bar Examination for Lawyers in 1969. He was a Senior Partner at the Lopez-Vito Valencia and Arungayan Law Office from 1969 to 2017. He worked at Philbanking Corporation as Branch Manager of Iloilo Branch from 1974 to 1977. He was the moving force in the establishment of Iloilo Savings and Loan Association in 1977 and served as Supervising Director until 1995. Iloilo Savings and Loan Association was eventually converted to a savings bank, Isla Bank, Inc., where he served as director and Vice Chairman, which he holds until the present. He was elected Congressman of the Lone District of Iloilo City in 1987 and served in this capacity for two consecutive terms. He is also a stockholder and director of Remyco Realty, Inc. and Heirs of Jose Ma. Lopez-Vito Agricultural Corp.

Maria Melinda I. Lopez-Vito

Ms. Maria Melinda I. Lopez-Vito, 71, Filipino, is a graduate of the Assumption College with a degree of Bachelor of Science in Management. She joined Prudential Bank as Executive Secretary from 1974 to 1975. From 1975 to 1977, she worked as Marketing Assistant for American European Asian Development Corp. She has been a director since 1997 and Corporate Secretary until 2018.

She is also stockholder and director of Lovitierra Holdings Inc., B & C Design, LHI Real Estate Corporation and Portal Trading, Inc.

Jose Manuel J. Lopez-Vito

Mr. Jose Manuel J. Lopez-Vito, 85, Filipino, has a degree in Bachelor of Science in Chemistry having graduated from the University of San Agustin, Iloilo City and a degree in Bachelor of Science and Criminology from University of Negros Occidental-Recoletos, class of 1983. He also has a masteral degree in National Security Administration from the National Defense College of the Philippines. He was Dean of the Criminology Department of the University of Negros Occidental-Recoletos from 1985 to 1998. He also manages his farms, Hacienda Leonor, Hacienda Soledad and Hacienda Tres Hermanos, located at Negros Occidental. He is a director of the Bank since 1997.

Violeta G. Angeles

Violeta G. Angeles, 69, Filipino, is a Banker by profession. In college, she took up Bachelor of Science in Commerce majoring in Accounting at the Far Eastern University graduating in 1975. Her career in Banking saw its beginning when, fresh from college, she joined Pilipinas Bank in 1976 as Budget Analyst. She moved to Savings Bank of Manila in 1981 as Manager of Comptrollership Group. When UCPB acquired Savings Bank of Manila in 1984, she was promoted to Assistant Comptroller with the rank of Assistant Vice President (under the new name of the bank, UCPB Savings Bank) a position she held until she became the Vice President/Comptroller in 1990. In March, 1997 she was invited by the Chairman, Jose Ma. J. Lopez-Vito III, to join Isla Bank to become its Senior Vice President and Comptroller, the position she currently holds.

Jocelyn M. Gozum

Ms. Gozum, 63, Filipino, is a graduate of St. Paul's College of Manila, Class of 1981 with the degree of BS Commerce major in Accounting. She passed the Licensure Board Examination for Accountants in 1982. She started her career in banking when she joined Savings Bank of Manila in February 1982 as an Accounting Bookkeeper and rose to the ranks as Assistant Manager of UCPB Savings Bank in 1986. In 1987, she left UCPB Savings Bank to join the Araneta-Zobel Cement Group as the General Manager of Formark, Inc., the marketing arm of FR Cement Corporation. In 1991, with the aggressive move of the Araneta Group to expand its investment in the cement industry not only in Metro Manila but also in Cebu, she simultaneously held the position of Finance Officer for Lloyd's Richfield Industrial Corporation (Cebu-based) and SVP-Marketing for FR Cement Corporation. In February 1997, Ms. Gozum again moved back to banking and joined ISLA Bank as Executive Vice-President and Treasurer.

Ma. Suzette Q. Montalvo

Ms. Ma. Suzette Q. Montalvo, 64, Filipino, joined the Bank as an Independent Director in 2017. She earned her Bachelor of Science major in Management degree from the University of St. La Salle, Bacolod City in 1980 and took graduate studies in Administration in the same university after graduation. She worked as Accounting Clerk at the Countryside Credit Corporation, Bacolod City in 1980, as New Accounts Clerk at the Union Bank of the Philippines, Bacolod Branch in 1981, then as Senior Teller from 1983 to 1988. She acted as OIC/Finance Officer of Prawntech, Inc. in General Santos City from 1989 to 1990. She was Manager/Partner of Chryslene Boutique also in General Santos City from 1990 to 1992. She joined Isla Bank as Senior Teller/Cashier when the Bacolod Branch opened in 1997, and became the Assistant Manager-Branch Operations Officer in 1999 to 2003. She acted as Assistant Manager-Marketing Officer/Cashier from 2003 to 2008 and as Branch Manager from 2008 till she left in 2012. She was Manager/Consultant at the London Beach Resort & Hotel, Inc. from 2013 to 2014, then as Finance Manager in 2015.

Presently, she owns and manages TM Lucky Ventures which operates food kiosks under trade name Buko Splash offering fresh coconut juice and coconut shakes, with three (3) outlets in different malls in General Santos City.

David J. Dichupa, Jr.

Mr. David J. Dichupa, Jr., 75, Filipino, joined the Bank as an Independent Director in 2017. He is a BS Chemical Engineering graduate of University of San Agustin in Iloilo City. Right after graduation Mr. Dichupa worked for Worldwide Paper Mills. In 1999, he was tasked to put up the company's subsidiary Dasmarinas Paper Mills Inc. where he assumed the position as Executive Vice President until his resignation in 2004. Currently, he is actively involved in their family business Tordich Corporation which operates a food kiosk in Bonifacio Global City.

He also became one of the Managers of the De La Salle University men's basketball and volleyball teams as well as its ladies volleyball team.

In 2016, he was appointed the Technical Consultant of Filoil Energy Company, Inc., a leading independent player in the Philippine oil industry.

Carmenia H. Sason

Ms. Carmenia H. Sason, 47, Filipino, joined the Bank as an Independent Director in 2017. She earned her Bachelor's degree in Commerce major in Marketing from the University of St. La Salle, Bacolod City in 1996. After graduation, she joined Metropolitan Bank and Trust Company where she stayed for 19 years (1996 to 2015). She rose from the rank, initially as New Accounts Clerk (1996 to 2000), then as Teller (2001 to 2005). She was promoted as Branch Operations Officer in 2006 and to Senior Assistant Manager in 2015.

Ma. Teresa L. Bilbao

Ms. Ma. Teresa L. Bilbao, 83, Filipino, Independent Director, joined the Bank in November, 2018. She is a graduate of Maryknoll College, now known as Miriam College, with a Bachelor of Arts degree, major in History and minor in Philosophy. Currently, she is an independent director of Iloilo Doctors' College and Chairperson of the Committee on Social and Spiritual Affairs. She was previously elected as Mayor of Hinoba-an, Negros Occidental and served for two terms from 2007 to 2013. Presently, she serves as Punong Barangay of Barangay Pook, Hinoba-an and manages Hacienda Paz, a sugar farm, and Sunshine Resort, a beach resort, both located in Hinoba-an.

BOARD COMMITTEES:

The Risk Management Committee 4 Meetings held during the year 20			he year 2023	
Members	Members Attendance %			
Ma. Suzette Q. Montalvo, Independent Director	Chairman	4	100.00%	
David J. Dichupa, Jr., Independent Director	Member	4	100.00%	
Ma. Teresa L. Bilbao, Independent Director	Member	4	100.00%	

The Asset and Liability Committee	12 Meetin	12 Meetings held during the year 2023			
Members	Members				
Eduardo V. Lim, President/CEO	Chairman	11	91.67%		
Jocelyn M. Gozum, EVP/Treasurer	Member	12	100.00%		
Violeta G. Angeles, SVP/Comptroller	Member	12	100.00%		
Maria Teresita R. Mendoza, Vice President	Member	12	100.00%		

he Audit Committee 7 Meetings held during the		e year 2023	
Members		Attendance	%
Ma. Suzette Q. Montalvo, Independent Director	Chairman	7	100.00%
David J. Dichupa, Jr., Independent Director	Member	7	100.00%
Rafael J. Lopez-Vito, Vice Chairman of the Board	Member	6	85.72%

The Executive Committee	4 Meetings held during the year 2023		
Members		Attendance	%
Eduardo V. Lim, President/CEO	Chairman	4	100.00%
Jocelyn M. Gozum, EVP/Treasurer	Member	4	100.00%
Violeta G. Angeles, SVP/Comptroller	Member	4	100.00%

The Information Technology Committee	4 Meetings held during the year 2023		
Members		Attendance	%
Violeta G. Angeles, SVP/Comptroller	Chairperson	4	100.00%
Jose Manuel J. Lopez-Vito, Non-Executive Director	Member	4	100.00%
Maria Teresita R. Mendoza, Vice President	Member	4	100.00%
Eric P. Pascua, IT Security and Data Privacy Officer	Member	4	100.00%

The Corporate Governance Committee	4 Meetings held during the year 2023		
Members		Attendance	%
Jose Ma. J. Lopez-Vito III, Chairman of the Board	Member	4	100.00%
Carmenia H. Sason, Independent Director	Member	4	100.00%
David J. Dichupa Jr., Independent Director	Chairman	4	100.00%

The Credit Committee	12 Meetings held during the year 2023		
Members		Attendance	%
Eduardo V. Lim, President/CEO	Member	12	100.00%
Jocelyn M. Gozum, EVP/Treasurer	Member	12	100.00%
Maria Teresita R. Mendoza, Vice President	Member	12	100.00%

MANAGEMENT

DIRECTORY

JOCELYN M. GOZUMExecutive Vice President / TreasurerVIOLETA G. ANGELESSenior Vice President / ComptrollerMARIA THERESA MAURA D. SAMANIEGOVice President / Chief Compliance OfficerMARIA TERESITA R. MENDOZAVice President / Corporate Secretary

NOEL R. AMATA

EDUARDO V. LIM

Assistant Vice President / Internal Auditor

President / Chief Executive Officer

Eduardo V. Lim

Mr. Lim, 77, Filipino, is the President and Chief Executive Officer (CEO) of the Bank. He is a Liberal Arts-Commerce (LiaCom) graduate of De La Salle University. Immediately after graduation, he took and passed the Certified Public Accountancy (CPA) exams in 1968.

He started his banking career at Far East Bank and Trust Company in January, 1969 as an Investment Analyst at its Trust Division, He was promoted to officer level in August of the same year, and was transferred to its Portfolio Management Department, where he remained and eventually was promoted to Assistant Vice President (and head of Portfolio Management Department) in 1978, a position he held until his resignation in 1981. In 1978, he also took up the Management Development program (post graduate) at the Asian Institute of Management.

He then moved to Security Bank and Trust Company in July, 1981 as Vice President and head of the bank's Trust and Investment Division. In October, 1983, he joined the Trust Group of Bank of the Philippine Islands and remained there until his retirement in 1995. During his stint at the Bank, he became President of the Trust Officers Association of the Philippines.

Nevertheless, his banking career continued in March, 1996 with a short stint at Asia Trust and Development Bank as head of its Trust Division. In late December of the same year, he was invited to join Isla Bank as Director and President/Chief Operating Officer (COO). He presently holds a position as President/Chief Executive Officer (CEO).

He is also presently director and treasurer of Realty Investment, Inc., a real estate firm.

Jocelyn M. Gozum

Ms. Gozum, 63, Filipino, is the Executive Vice President and Treasurer of the Bank. She is a graduate of St. Paul's College of Manila, Class of 1981 with the degree of BS Commerce major in Accounting. She passed the Licensure Board Examination for Accountants in 1982. Ms. Gozum started her career in banking when she joined Savings Bank of Manila in February 1982 as an Accounting Bookkeeper and rose to the ranks as Assistant Manager of UCPB Savings Bank in 1986. In 1987 she left UCPB Savings Bank to join the Araneta-Zobel Cement Group as the General Manager of Formark, Inc., the marketing arm of FR Cement Corporation. In 1991 with the aggressive move of the Araneta Group to expand its investment in the cement industry not only in Metro Manila but also in Cebu, she simultaneously held the position of Finance Officer for Lloyd's Richfield Industrial Corporation (Cebu-based) and SVP-Marketing for FR Cement Corporation. In February 1997 Ms. Gozum again moved back to banking and joined ISLA Bank as Executive Vice-President and Treasurer.

Violeta G. Angeles

Violeta G. Angeles, 69, Filipino, is a Banker by profession. In college, she took up Bachelor of Science in Commerce majoring in Accounting at the Far Eastern University graduating in 1975. Her career in Banking saw its beginning when, fresh from college, she joined Pilipinas Bank in 1976 as Budget Analyst. She moved to Savings Bank of Manila in 1981 as Manager of Comptrollership Group. When UCPB acquired Savings Bank of Manila in 1984, she was promoted to Assistant Comptroller with the rank of Assistant Vice President (under the new name of the bank, UCPB Savings Bank) a position she held until she became the Vice President/Comptroller in 1990. In March, 1997 she was invited by the Chairman, Jose Ma. J. Lopez-Vito III, to join Isla Bank to become its Senior Vice President and Comptroller, the position she currently holds.

Maria Theresa Maura D. Samaniego

Maria Theresa Maura D. Samaniego, 58, Filipino, is a Cum Laude graduate of the University of the East, with a Bachelor of Science in Accountancy degree and a Certified Public Accountant. She started out as Audit Clerk at Prudential Bank and rose from the ranks to become an Audit Officer in 2001, a position she held up to March 2006 when the bank was absorbed by the Bank of the Philippine Islands. In June, 2006, she resigned to take care of her sick child. After her child's recovery, she joined Isla Bank as Internal Auditor from June 2012 to August 15, 2022. She was promoted to Chief Compliance Officer (CCO) effective August 16, 2022.

Maria Teresita R. Mendoza

Maria Teresita R. Mendoza, 68, Filipino, is currently Vice President and Head of Accounts Management Division and Human Resource Department. She was Assistant Corporate Secretary in October 1998 and Corporate Secretary starting May 2018. She graduated from the College of the Holy Spirit in 1978 with a Bachelor of Science in Commerce major in Economics, and earned Master of Business Administration units from the La Salle Business School. Right after graduation she joined the then Far East Bank as Credit Analyst. In 1988 she was the Compliance Officer of UCPB Savings Bank and then as Credit Review Officer in 1994 and moved to UCPB as Manager in 1995. In March 1997, she joined Isla Bank as Head of the Loans Department and became the Head of the Human Resource Department in July 1998.

Noel R. Amata

Noel R. Amata, 61, Filipino is a Certified Public Account (CPA) and the current Internal Auditor of the Bank. He graduated from the Lyceum of the Philippines - Manila, (now called Lyceum of the Philippines University) with a degree in Bachelor of Science in Business Administration, major in Accounting. He also took up and earned units in Masters in Business Administration at the De La Salle University in 1986. He started his career in banking as a Settling Clerk in Buendia Branch of Prudential Bank in October 1984, just a week after taking the CPA Board Exam. Being a Certified Public Accountant, he was eventually transferred to the Auditing Department of the bank in 1987, where he started as an Audit Clerk, and slowly inched his way to the position of Audit Officer. After more than thirteen (13) years with Prudential Bank, he moved to Malayan Bank as Chief Auditor.

He was later on appointed as Compliance Officer few months after the issuance of BSP Circular No. 145 in October 1997, requiring banks to develop and implement a compliance system, and appoint/ designate a Compliance Officer to oversee its implementation. He held both the position of Chief Auditor and Compliance Officer of Malayan Bank for almost even (7) years before he transferred to Centennial Savings Bank as an Assistant Vice President, Internal Audit and Compliance Group Head. After Centennial Savings Bank, he had a brief stint in United Overseas Bank Philippines as Head of Internal Audit, Compliance, and Risk Management Department in 2007 to 2008, before joining Toyota Financial Services Philippines Corporation (TFSPH) as Compliance Officer, Assistant Vice President in September 2008. It was during this time that the Bangko Sentral ng Pilipinas (BSP) no longer allows the Head of Internal Audit Department to be also designated as Compliance Officer. He set-up the Compliance Department of TFSPH, that had just been granted a quasi-bank license by BSP. He held the position up to his retirement upon reaching the company's retirement age of 55, and after 33 years in the banking industry primarily with Internal Audit and Compliance. In August 2022, he went back to the banking industry and joined Isla Bank. He is at present the Internal Auditor, and an Assistant Vice President of the bank.

OPERATIONAL POLICIES

Orientation and Education Program

As mandated by existing regulations, the Bank ensures that new directors undergo the requisite corporate governance seminar conducted by BSP accredited institutions and on boarding seminars. New directors are furnished with copies of the general/specific duties and responsibilities of the Board and as an individual director upon election. The continuing Business Education is being provided internally for the Board of Directors and the various units of the Bank, in particular updates on Anti Money Laundering (AMLA).

Retirement and Succession Policy

The Bank has adopted the minimum requirements for retirement under Republic Act 7641. Except for the Executive Directors, all other Directors are not entitled to retirement pay. The Independent Directors have a cumulative term limit of nine (9) years.

The Senior Officers' position in the Bank is vital in the organization's success and ensuring that the functions are understood and shared by supervisors and among other senior officers. Standing Appointees have been identified as successors to key positions. Senior management provides the ExeCom with an annual performance report regarding its skills, key officers and other high potential individuals to ensure that there is a sufficient pool of qualified internal candidates to fill senior and leadership positions and to identify opportunities. The Bank's retirement policy is adopted from Article 287 of the Labor Code: the employee may retire upon reaching the age of sixty and he has served for at least five years, he is entitled to retirement pay equivalent to one-half month salary for every year of service.

Remuneration Policy and Structure

The CEO & Executive Directors receive remuneration as Officers of the Bank, consisting of basic monthly pay and bonuses. For the Directors, the Bank's By-Laws provides that "Each director shall receive a fee or per diem in such amount as the Board of Directors may determine for attendance at any meeting of the Board, for each day of session."

The Board is responsible in approving the remuneration package of Senior Management. Executive Directors do not participate in determining their remuneration package.

Amongst others, the following are some of the criteria adopted by the Bank in considering the remuneration of the Senior Management:

- The overall performance of the Company tracked against the annual plan and the general economic situation;
- Prevailing market practice and salary position against market;
- Skills, experience and individual performance.

Policy of Related Party Transactions (RPT)

The Bank transacts with related parties which consist of its stockholders, directors, officers and employees and their related interests. Related party transactions are not limited to lending and may include, among others, such as investment, borrowings, guarantees, lease agreements, purchases and sales of assets and contracts.

The Board of Directors shall have the overall responsibility in ensuring that transactions with related parties which are normal banking activities are handled in a sound and prudent manner. These are conducted on arm's length basis and is compliant with existing laws, rules and regulations at all times.

The Board approves all material RPTs, those that cross the materiality threshold of more than Five Hundred Thousand and write-off of material exposures to related parties, and submit the same for confirmation by majority vote of the stockholders during the annual stockholders meeting. Any renewal or material changes in the terms and conditions of the RPTs are also approved by the Board of Directors.

The designated Executive Committee has the responsibility for the RPTs that are below the materiality threshold, subject to the confirmation by the Board of Directors. These shall, however, exclude DOSRI transactions, which have to be approved by the Board.

Loans and advances granted to related parties as disclosed in the Audited Financial Statements, as Note 23 (f), on RPTs.

In the ordinary course of business, the Bank has loan transactions with certain DOSRI.

Under existing policies of the Bank, these loans are made substantially on the same terms as with other individuals and businesses of comparable risks.

The General Banking Act of the BSP provides that in aggregate, loans to DOSRI generally should not exceed the Bank's total equity or 15 percent of the Bank's total loan portfolio, whichever is lower. In addition, the amount of individual loans to DOSRI, of which 70 percent must be secured, should not exceed the amount of their deposits and the book value of their investments in the Bank. Unsecured DOSRI loans to the officers of the Bank are subject to 5 percent ceiling for loans under fringe benefits program under MORB. As of December 31, 2023, and 2022, the Bank has satisfactorily complied with these limits. The following table shows the other information relating to the loans, other credit accommodations and guarantees granted to DOSRI in accordance with BSP reporting guidelines:

	<u>2023</u> DOSRI	<u>2022</u> Loans
Total outstanding loans	0	0
% of loans to total loan portfolio	0.0%	0.0%
% of unsecured loans to total DOSRI/related party loans	0.0%	0.0%
% of past due loans to total DOSRI/related party loans	0.0%	0.0%
% of non-performing loans to total DOSRI/related party loans	0.0%	0.0%

	<u>2023</u> <u>Related Party Loans</u>	
Total outstanding loans	P 58,398,472	P 58,450,227
% of loans to total loan portfolio	27.78%	30.46%
% of unsecured loans to total DOSRI/related party loans	0.0%	0.0%
% of past due loans to total DOSRI/related party loans	0.0%	0.0%
% of non-performing loans to total DOSRI/related party loans	0.0%	0.0%

Loans to DOSRI, which are shown as part of Receivables from customers under Loans and Receivables account in the statements of financial position (see Note 11). As of December 31, 2023, and 2022, the Bank does not have any past due or non-performing DOSRI loans.

Other Related Party Transactions

The Bank's related party transactions are in accordance with the existing policies and procedures, which are entered into the best interest of the Bank and consistent with the policy of transparency, fairness and integrity. Significant or material transactions that exceeded the defined materiality threshold limit were duly approved by the BOD.

Related party transactions on loans with original principal amount of P58,500,000, has an outstanding balance of P58.4 million in both December 31, 2023 and 2022, and are shown as part of Receivables from customers under Loans and Receivables account in the statements of financial position (see Note 11). This will mature within one to two years, are fully secured with deposits and earn 10.0% to 12.0% interest both in 2023 and 2022.

On July 1, 2007, the Bank entered into a five-year contract of lease with LHI Real Estate Corporation, a related entity under common ownership, and renewed on July 1, 2012 for another five years. On June 30, 2017, the same contract was renewed until June 30, 2022. In 2022, the same contract was renewed for another five years with the written notice from the lessor waiving the rent until the end of the contract, June 30, 2027.

Dividend Policy

Article XI, Section 1 of the By-Laws of the Bank provides that dividends may be declared annually or as often as the Board of Directors may determine. The Board may declare dividends only from the surplus profits of the Bank after making proper provisions for the necessary reserves in accordance with rules and regulations of the Manual of Regulations for Banks.

For stock dividends, Article X1, Section 2 of the By-Laws, states that with the approval of the Stockholders representing two-thirds (2/3) of all the stock then outstanding and entitled to vote, given at a general meeting or at a special meeting duly called for the purpose, the Board may declare that dividends be paid in stock.

In accordance with X124 of the Manual of Regulations for Banks, the net amount available for dividends shall be the amount of unrestricted or free retained earnings and undivided profits reported in the Financial Reporting Package (FRP) as of the calendar/ fiscal year-end immediately preceding the date of divided declaration.

The derivation of the amount of dividends from the unrestricted/free retained earnings shall be based on a sound accounting system and loss provisioning processes under existing regulations which takes into account relevant capital adjustments including losses, bad debts and unearned profits or income.

Financial Consumer Protection Framework

The Bank has a Board approved Consumer Protection Framework that will help protect the interest of the financial consumers, address their concerns and take the corrective actions in a timely manner and institutionalize the responsibilities to all stakeholders.

The Board of Directors is responsible for developing consumer protection strategy. The Board approves and oversees the overall compliance with the consumer assistance protection policies and procedures to ensure that the Bank conforms with consumer protection laws, regulations, guidelines and other best practices/standards.

Senior Management is responsible for implementing the program to manage the customer compliance risks associated with the Bank's business and ensuring compliance with laws and regulations on a day-to-day basis.

The Bank's framework implements at all times the following protection standards for consumer risks:

a. Disclosure and Transparency

The Bank makes available to the client a written copy of the Terms and Conditions of the products and services. The employee assigned properly and carefully explains the terms and conditions of the products and services which the client is availing as well as the fundamental benefits and risks involved before consummating the transaction.

b. Protection of Client Information

The Bank ensures the Confidentiality and Security of Client Information by establishing policies on information and security to safeguard the customer personal data. The sharing of customer information is not allowed unless with the written consent of the client. On September 12, 2018, the Bank registered with the National Privacy Commission, an independent body created under Republic Act No. 10173 or the Data Privacy Act of 2012, mandated to administer and implement the provisions of the Act, and to monitor and ensure compliance of country with international standards set for data protection.

c. Fair Treatment

The Bank ensures that clients are treated fairly, honestly, professionally and are not sold inappropriate and harmful financial products and services. Safeguarding the best interest of the customer is always considered.

d. Financial Education and Awareness

The Bank recognizes the need for continuing training of personnel concerned on the matters of consumer protection laws, rules and regulations, related Bank's policies and procedures and products and services in order to maintain a sound consumer protection compliance program. The channel on how the clients can send their complaints/requests are communicated to the clients.

The Bank has a Code of Conduct applicable to all staff, spelling out the Bank's values and standards of professional conduct that uphold protection of clients. Bank employees demonstrate a culture of fair and responsible treatment of clients.

e. Consumer Assistance Process and Timeline

The Bank has defined the consumer assistance process and timeline in processing and addressing the client's complaints/requests and assigned designated personnel to handle the client concern.

The Bank monitors and analyzes the nature of all customer complaints and addresses these issues within the minimum timeframe set by the Bank. The Bank has an established guideline on the required monthly submission of report on customer complaint to the Board thru a Board committee and Senior Management including the frequency and information to be reported. Information Technology and Risk Management Committees discuss in their regular meetings, the category of complaints received, statistic, aging of complaints and resolutions/actions taken to resolve the complaints/requests. Immediate reporting is required on any significant/material complaint. The discussion includes the recommendation/s on how to avoid recurring complaints and suggestions for improvement, as needed.

The table below shows the summary of the number of complaints received by the Bank. As of the year end 2023, there were no outstanding unresolved complaints/issues.

	<u>2023</u>	<u>2022</u>
Total no. of complaints	6	16
-No cash dispensed (ATM)	6	14
-Captured card	0	1
-Unposted	0	1
Transactions (nearest peso)	20,100	102,300

Corporate Social Responsibility

Isla Bank embraces CSR by promoting equality, diversity and inclusion in the workplace, by treating employees including our support workforce fairly and ethically. Another focus of our CSR is bringing awareness to our employees on the need to be environmentally friendly and eco-conscious with the end goal of employees practicing such in the office, not only to reduce operating costs, but to bring this to their homes and eventually to their communities. We also advocate and raise awareness for socially important causes and making a positive impact on society by giving back to the community. For the later, we chose to donate sacks of rice to St. Vincent Home for the Aged, a Social Welfare Institution who provide temporary shelter to neglected and abandoned elderlies in Bacolod City.

Sustainable Finance

Sustainable Finance refers to any form of financial products and service integrating environmental, social and governance (ESG) criteria into the business or investment decisions for the lasting benefit of both clients and society while reducing pressures on the environment. This covers green finance, which is designed to facilitate the flow of funds towards environmentally-friendly economic activities as well as climate change mitigation and adaptation projects. It is the alignment of its operations, governance and risk management approach in relation to any sustainability areas in the banking operations.

The Bank's commitment to sustainability is promoted within the organization. The Board adopted sustainable principles has of environmental and social by incorporating these in the corporate governance and risk management framework as well as in the Bank's strategic objectives and operations while taking into account the Bank's risk appetite, ability to manage the risk, the size of the Bank and the non complexity of operations. Employee awareness was promoted by communicating to all officers and employees on the role they can play in attaining the sustainability objectives.

The Risk Management Committee (RMC) oversees sustainability initiatives related to the implementation of financing strategies and the operational risk programs on sustainability commensurate with the Bank's size and non complexity of operations.

Threshold limits on sustainability financing are monitored as well as implementation of operational risk programs and reported to the Board through the RMC. The Board Audit Committee oversees internal audit reporting on sustainability programs and sustainability reporting, as well as compliance testing against regulatory mandates on sustainability.

INTERNAL CONTROL AND RISK MANAGEMENT

Internal Audit

Internal Audit involves an independent and objective conduct and evaluation of the Bank's activities, such as but not limited to (1) adequacy of the Bank's internal control system, (2) quality management assurance, (3) business activities, (4) operational performance based on riskoriented principles, (5) compliance with legal regulatory requirements, and and (6)implementation of established policies and procedures. As an independent unit, internal audit executes its functions fairly and impartially, ensuring that no conflict of interest arises within the Bank. Other responsibilities of Internal Audit include: (1) developing an annual audit plan through a risk-based approach, (2) ensuring that the methodology of the audit plan provides ongoing risk and control assessments to strengthen fraud detection, (3) providing recommendations in the implementation of corrective measures to enhance effective controls and processes, and (4) providing reasonable assurance on the effectiveness of risk management of government processes. The internal audit activities conform to the generally accepted accounting and auditing standards, the Bank's operating procedures and processes, as well as the relevant rules and regulations of regulatory agencies. It communicates to Senior Management and Board of Directors of their internal control responsibilities, and extends support in the efficient and execution of their responsibilities.

The Bank's Internal Audit is headed by an Internal Auditor, who is a Certified Public Accountant with more than five (5) years experience in bank's Audit. He possesses the qualifications required per BSP regulation that is unassailable integrity, relevant education and training, and understanding of the risk exposures of the Bank. The Internal Auditor is responsible for overseeing the aforementioned functions, works closely with Compliance Department and External Auditor, and has free and unrestricted access to all records, information, and properties of the Bank. He reports to the Board of Directors through the Audit Committee composed of three (3) members of the Board of Directors, with two (2) of whom are Independent Directors, including the Chairman. The Audit Committee performs an annual review of the internal audit performance through self-assessment to ensure the adequacy, competency and the effectiveness of the Bank's existing internal control system.

Compliance

The Bank's Compliance Office plays a crucial role in ensuring an independent function that identifies, assesses, monitors and reports on the Bank's compliance risk that seeks to protect the Bank's reputation and the interest of the stakeholders, thus ensuring that the compliance system is robust and effective. The Chief Compliance Officer (CCO) directly reports to the Board of Directors through the Audit Committee. She manages the Compliance Department where she assures that its directive, activities and primary result areas are performed and delivered as she conducts an offsite and onsite compliance testing to various units/departments and branches of the Bank. Likewise, act as an authorized officer to access information as it may deem necessary to conduct proper examination or investigation of suspected or commission of fraudulent activities and violations of internal and external laws. rules, policies and government regulations. All material compliance issues and concerns noted during the examination are disclosed in the Compliance Testing Reports.

Our COO possesses all the qualifications and none of the disqualification for the position of Chief Compliance Officer in adherence to Section 134 (Officer), Section 161 (Compliance Framework) and Section 138 (Disqualification and Watch listing of Directors and Officers) of the Manual of Regulations for Banks (MORB).

She ensures that all officers and staff are aware and conform with the latest regulatory agencies, circulars, memorandum and advisories for proper and consistent application of the laws, rules and regulations. These are achieved by providing seminars and webinars on the latest updates or amendments related to banking regulatory matters and practices.

Anti-Money Laundering

As a covered person, the Bank adopts and implement a sound Anti-Money Laundering and Terrorist Financing Prevention Risk Management System that identifies, assesses, monitors and controls risks associated with money laundering and terrorist financing. The Bank has an established Anti-Money Laundering and Terrorist Financing Prevention Program that defines the oversight function of the Board of Directors, Senior Management role in overseeing its day-to-day implementation, and the responsibility of the Compliance Officer ensuring adherence to the policies, in procedures, and all matters relating to the prevention of money laundering and terrorist includes financing. The program the implementation of Know your Customer (KYC) and Customer Due Diligence (CDD) procedures by applying a risk-based approach in customer account opening processes; reporting of covered and suspicious transactions; updating and digitization of customer information records; record-keeping; and the regular education and training of officers and employees on Anti-Money Laundering and Terrorist Financing Prevention.

Risk Management

Risk Management Principles

A robust risk management is significant to the Bank's daily activities and it is the core of the operating structure where it manages the risk exposures within agreed levels of risk appetite. The Bank's risk management is proportionate to the nature, volume and simple operations, as well as its risk profile.

The Bank is committed to build and enhance the risk management capabilities that assist in delivering the growth plans in the financial institution. The Board of Directors and Senior Management play an active role in ensuring that risks are well managed and has existing appropriate approaches, systems, and controls that are in place to mitigate risk.

Effective and efficient risk management process is incorporated in all its business activities. This assures that the Bank has adopted policies and procedures for the identification, measurement, assessment, monitoring, controlling and mitigating of risks and reporting such risk; adequate organizational structure; sufficient process of management of all risks that the Bank is or may be exposed to in its operation; and adequate internal control system.

Risk Management Strategy

The Bank's risk management strategy encompasses minimizing or reducing risks exposure, limiting potential losses and ensuring continues adequacy of financial resources. The Bank continued its commitment to sound risk management that proved effective as shown in our capital and liquidity position. Moreover, strong corporate governance that focuses specifically on risk management helps the Bank reach its ultimate goals.

<u>Risk Management Governance</u>

The risk management governance applies the principles of sound governance in the identification, measurement, monitoring, and controlling of risks. It ensures that risk-taking activities are in line with Bank's strategy and risk appetite and covers all material risk categories applicable to the Bank.

To manage the Bank's risk effectively, the Board of Directors through the Risk Management Committee (RMC) adopts and promotes the Bank's risk culture and monitors adherence to the defined risk appetite. The RMC performs the oversight functions in the development of risk management strategies for risk identification and evaluation, risk monitoring, managing and controls. The Committee meets at least quarterly or more frequently as necessary.

To ensure objectivity, the Bank's RMC is made up of individuals who are independent of the Bank's business organization. RMC is composed solely of three directors of the Bank who are all independent directors and therefore not involved in the Bank's day-to-day operations.

Risk Management Scope and Structure

Risk culture pertains to the Bank's risk approach and is critical to sound risk management governance.

The Board promotes risk awareness within a sound risk culture. The Board does not support excessive risk taking and conveys to all units that the Bank operates within the established risk appetite and limits. The RMC ensures that material risk and risk-taking activities exceeding the risk appetite and limits are reported and addressed in a timely manner.

<u>Risk Appetite</u>

Risk appetite is the level of risk the Bank is willing to assume taking into account its overall risk bearing capacity, the extent of risk exposures, as well as the governance, monitoring and reporting of these risks. It draws the line between those risks which are acceptable and those considered unacceptable. It also forms the basis for establishing limits, controls and mitigation measures. Risk appetite and business strategy are aligned to risk bearing capacity and its established limits.

The RMC, in consultation with the Board, established the Bank's risk appetite, risk allocation and limits. The risk appetite is communicated throughout the Bank. The Board evaluates and supports the risk appetite at least annually. The RMC monitors the strategic, capital and operating plans within the risk appetite and established limits.

Stress Testing exercises are implemented to effectively manage exposures on specific risk areas of the Bank and to promote strong risk governance. Stress testing exercises are also linked to the risk appetite, business strategies as well as capital and liquidity plans of the Bank. The test will enable the Bank to quantify the impact of changes in risk factors on the assets and liabilities of the Bank.

RISK EXPOSURE AND ASSESSMENT

Risk Description	Risk Appetite	Mitigating Factors	Risk Exposure
		 Mitigating Factors The Bank has a liquidity risk management framework which identify, analyze, monitor, control and manage the liquidity position of the Bank at all times The Bank's policy is to manage its operations in such a manner as to ensure that sufficient funds are available to meet credit demands of its clients and repay deposits on demand or upon maturity The Bank maintains sufficient liquid assets at all times to meet immediate funding requirements. To identify liquidity risk, a Liquidity Gap Analysis monitors the gap between assets and liabilities in terms of maturities and measures the direction and extent of asset-liability mismatch through either funding or maturity. Liquidity ratios are computed to determine compliance with internal liquidity limit and ratio while liquidity stress test measures Bank's capacity to handle stressful events affecting liquidity such as sizable and unexpected cash outflows. A Contingency Funding Plan is in place detailing sources of funds according to availability and situations where it should be utilized with coordinated plan of action by the departments involved should such liquidity crisis occur. A Minimum Liquidity Ratio (MLR) 	Risk ExposureLowLiquidity remains strong in view of Management's strategy to maintain substantial liquidity.Funds sources are from capital (59.7%) and special and regular deposits (37.5%) of total
		report was adopted per BSP Circular No. 996. The MLR promotes short- term resilience to liquidity shocks by measuring liquid assets in proportion to balance sheet liabilities.	

		 A prudential MLR of 20% of the Bank's eligible stock of liquid assets to its total qualifying liabilities is to be complied on an ongoing basis even in the absence of liquidity risk. In comparison, Isla Bank maintains a 50% internal limit which is above the required MLR. The liquidity risk methodologies are submitted to the Board through the Senior Management, ALCO, and the Risk Management Committee and are reviewed and updated. Conduct Scheduled Stress Tests. 	
Credit Risk Is the possibility of financial loss if a counterparty to a transaction defaults or fail to meet contractual obligations to the Bank.	Low	 The Bank manages its credit risk and loan portfolio through the Credit Committee, which undertakes several functions with respect to credit risk management. The Bank structures the levels of credit risk it undertakes by setting limits on the amount of risk acceptable in relation to one borrower, or group of borrowers and to geographical and industry segments. Such risks are monitored on an evolving basis and subject to annual or more frequent review. The Bank is operating under a sound credit granting process in accordance with credit scoring model. The approval processes are in accordance with the approving authority and corresponding approval limits. Monitoring of credit limits, large exposures and credit risk concentrations. Implementation of credit risk management information and reporting systems. The Bank has an established policy on Related Party Transactions (RPTs) and observes compliance to 	Low The Bank's credit risk exposure is low. The Bank asset quality is satisfactory. Asset profile consistently registered a high-quality portfolio with 89.0% zero risk - weighted assets comprising of placement in BSP's deposit and RRP facilities, Philippine government securities and loans secured by hold-out. Non-performing loans was P6.0 Million or 1.44% of the total loan portfolio. Loan loss coverage was 86.8% which was sufficient to cover for general and specific loan loss reserve in accordance with appendix 15 of the MORB. Gross Loans of P417.0 Million are secured by hold-out on deposits and government securities (76.3%), chattel (18.0%)

		the guidelines. to ensure that transactions are to the best interest of the Bank and consistent with the policy of transparency, fairness and integrity.	and real estate mortgage (5.0%).
Market and Interest Rate Risk Is the risk to earnings or capital arising from changes in the value of loan and investment portfolio which arises from market-making, dealing and position-taking in interest rate, foreign exchange, equity and commodities market.	Low	 The Bank's exposure is limited to interest rate risk from its lending and deposit taking activities, placements with the BSP and local banks and investments in held-to-maturity prime corporate bonds and government securities. Lending rates are fixed vis-a-vis prevailing market rates and are computed to provide a comfortable net interest margin and reasonable return of investment. Updates on the market risks are communicated to the Board thru the Senior Management, ALCO and the RMC. An Interest Rate and Maturity Gap Analysis Measures Bank's exposure to interest rate fluctuations which can pose a significant threat to Bank's earnings and capital base. A single 100 basis points (+/- 100 bps) maximum threshold on earnings at risk (EaR) is adopted as Isla Bank has traditional and simple business and balance sheet. These methodologies are submitted to the Board through the Senior Management, ALCO, and the Risk Management Committee (RMC) for their guidance and action, and are reviewed and updated, when necessary, while the RMC updates the Board of various risk management activities. 	Low The Bank does not engage in market- making, dealing and position-taking in the domestic financial market. The Bank's investment portfolio is made up of 100% government securities which are held-to- maturity. The portfolio therefore, is not exposed to adverse movements of interest rates in the financial market.
Information Technology Risk Is the risk of any potential Information Technology (IT)	Low	• The information security is managed by the Information Security Officer (ISO) who is responsible for the oversight of the Bank's Information Security Risks with regards to confidentiality, integrity and availability of the IT infrastructure, processing systems in line with the	<i>Low</i> There were no reported compromised ISLA ATM cards, security breaches, fraud, theft or vandalism.

failures to Information Technology compliance ATM and Mobile Instapay disrupt the monitoring processes to meet IT complaints were policies and applicable regulatory Bank's business minimal and resolved such as requirements. within 1 to 3 banking hardware and days. Business approved software failure, The Bank has an continuity and disaster Information Technology Risk System human error, recovery plan is tested which provide guidelines viruses. in managing risks associated with use malicious annually. For security attacks as well as of technology commensurate to the risk management, an natural size, nature of e-banking products adequate security disasters. and services and degree of adoption program is in place. The of technology by the Bank. inspection of security devices is being Report on the IT risks are submitted to the Board thru the IT Committee conducted regularly. on a regular basis with such Likewise, in coordination recommendations as the Committee with the Bureau of Fire may deem appropriate, thus the Protection, fire and Board informed of is the earthquake drills are Committee's activities. Also, all conducted yearly. security issues relevant to the Bank's The results of the technology activities and any other important IT matters are also being annual performance reported. evaluation of all the service providers of the The Bank conducts a business Bank were Very resumption testing at least once a Satisfactory. year to ensure that the Bank's operations can withstand the effects of major disruptions of critical operations due to internal and external threats, which may be natural, man-made or technical in origin. IT risk exposure is commensurate to the classification of the Bank as "Simple" in terms of degree of complexity of the Bank's systems and IT profile. IT risk management system, governance, structure, security controls and processes in place are commensurate to the classification.

Reputational Risk Is the risk that could arise from failure to mitigate the risks in its business. This is the risk of collective negative public perceptions and opinions, past and present, about an organization.	Low	 The Bank demonstrates a high standard in setting clear business policies and practices with integrity and trust. Create a happy and productive workplace for better working environment that renders productivity and credibility to employees. Ensure to maintain proper safeguarding of employees' and customers' data, sensitive private/personal information and financial data in observance of data privacy act and protection policies and practices. Establish good customer and bank relationship by providing efficient quality services for high level of satisfaction. 	<i>Low</i> The Bank has no history of negative publicity, fraud incidence and adverse information.
Strategic Risk Is the risk that may arise from the adverse business decisions or the improper implementation of the decisions of the Board of Directors relative to the objective of the bank.	Low	 The Board and Senior Management are knowledgeable, experienced, independent, with clear understanding of the market, economic, and competitive conditions. There are board members who are independent, who check and balance the activities of management to meet the targeted goal. Management remains to be conservative in terms of lending, as part of the strategy. The Bank continues to offer consumer financing particularly auto loans with high yielding receivables. Ensure to continue to be very prudent in granting loans to applicants. 	Low The Bank is operating based on the adopted business plan and objective.

Compliance Risk Is the risk to earnings or capital arising from violations of laws, rules and regulations, prescribed practices or ethical standards. The risk of legal or regulatory sanctions, financial loss, and loss of reputation that Bank may suffer as a result of its failure to comply with applicable laws, regulations, Codes of Conduct and standards of good practice.	Low	 The Compliance Unit is responsible in guiding every business unit on the proper implementation of laws, rules and regulations, and directives. Conduct a risk assessment based on the customers, products and services, and transactions, to monitor and evaluate any threats. Provide seminars to the Board, officers and employees to keep them abreast of the latest updates, developments and new issuances on compliance measures, policies, and procedures to better understand the risks and its consequences 	Low The Bank's compliance risk management is satisfactory. The Bank has no major violation for non-compliance with the applicable laws, regulations, Codes of Conduct and standards of good practice.
Legal Risk Is the risk to earnings or capital that may arise because of unenforceable contracts, lawsuits or adverse judgements.	Low	 Services of an external legal counsel are engaged on a retainer basis to review documents and contracts, among others, and to ensure that these are complete and enforceable. Monitoring of legal matters is conducted through regular discussion with the legal counsel. There is no pending or impending litigation by or against the Bank or any of its directors and officers which could adversely affect financial condition. Performance of the legal counsel is monitored and annually reviewed by the Corporate Governance Committee. 	<i>Low</i> There are no pending cases files by or against the Bank or any of its directors and officers which could adversely affect the Bank's financial condition as well as its reputation.

Report of Independent Auditors

The Board of Directors Isla Bank (A Thrift Bank), Inc. Ground and Second Floors, Glass Tower 115 Carlos Palanca Jr. Street Legaspi Village, Makati City

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Isla Bank (A Thrift Bank), Inc. (the Bank), which comprise the statements of financial position as at December 31, 2023 and 2022, and the statements of comprehensive income, statements of changes in capital funds and statements of cash flows for the years then ended, and the notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Bank as at December 31, 2023 and 2022, and its financial performance and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standards (PFRS).

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Bank in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting
 and, based on the audit evidence obtained, whether a material uncertainty exists related to events
 or conditions that may cast significant doubt on the Bank's ability to continue as a going concern.
 If we conclude that a material uncertainty exists, we are required to draw attention in our auditors'
 report to the related disclosures in the financial statements or, if such disclosures are inadequate,
 to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of
 our auditors' report. However, future events or conditions may cause the Bank to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on Other Legal and Regulatory Requirements

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information to the financial statements for the years ended December 31, 2023 and 2022 required by the Bangko Sentral ng Pilipinas, and for the year ended December 31, 2023 required by the Bureau of Internal Revenue, as disclosed in Notes 23 and 24, respectively, is presented for purposes of additional analysis and is not required part of the basic financial statements prepared in accordance with PFRS. Such supplementary information is the responsibility of management. The supplementary information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

PUNONGBAYAN & ARAULLO

000 By: Renan Piamonte

Partner

CPA Reg. No. 0107805 TIN 221-843-037 PTR No. 10076150, January 3, 2024, Makati City SEC Group A Accreditation Partner - No. 107805-SEC (until financial period 2023) Firm - No. 0002 (until financial period 2024) BIR AN 08-002511-037-2022 (until Oct. 13, 2025) Firm's BOA/PRC Cert. of Reg. No. 0002 (until Aug. 27, 2024)

March 6, 2024

ISLA BANK (A THRIFT BANK), INC. STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2023 AND 2022 (Amounts in Philippine Pesos)

	Notes		2023		2022
RESOURCES					
CASH AND OTHER CASH ITEMS	8	Р	11,406,888	Р	8,847,054
DUE FROM BANGKO SENTRAL NG PILIPINAS	8		37,062,690		302,124,571
DUE FROM OTHER BANKS	8		22,042,016		19,851,240
LOANS AND RECEIVABLES ARISING FROM REPURCHASE AGREEMENT	8,9		206,803,542		208,343,199
INVESTMENT SECURITIES AT AMORTIZED COST	10		824,523,715		673,603,644
LOANS AND RECEIVABLES – Net	11		207,427,664		189,192,891
BANK PREMISES, FURNITURE, FIXTURES AND EQUIPMENT – Net RIGHT-OF-USE ASSETS – Net	12 13		6,251,079 2,963,288		4,804,018 3,186,772
OTHER RESOURCES – Net	14		17,812,058		15,470,523

TOTAL RESOURCES

<u>P 1,336,292,940</u> <u>P 1,425,423,912</u>

LIABILITIES AND CAPITAL FUNDS

DEPOSIT LIABILITIES	15	Р	500,514,220	Р	605,367,487
OTHER LIABILITIES	16		38,389,305		31,343,413
Total Liabilities			538,903,525		636,710,900
CAPITAL FUNDS Common stock Surplus Remeasurements of retirement benefit plan	17		566,727,900 219,249,234 11,412,281		566,727,900 211,196,978 10,788,134
Total Capital Funds			797,389,415		788,713,012
TOTAL LIABILITIES AND CAPITAL FUNDS		<u>P</u>	<u>1,336,292,940</u>	<u>P</u>	1,425,423,912

ISLA BANK (A THRIFT BANK), INC. STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022 (Augusta in Philipping Page)

(Amounts in Philippine Pesos)

INTEREST INCOME	Notes	2023	2022
Investments at amortized cost Loan and receivables Due from Bangko Sentral ng Pilipinas and other banks Loans and receivables arising from repurchase agreement	10 11 8 9	P 36,948,526 24,816,588 5,556,085 <u>12,796,858</u>	P 24,065,554 24,589,047 7,074,809 5,734,016
Loans and receivables arising nom reputchase agreement	9	<u> </u>	61,463,426
INTEREST EXPENSE			
Deposit liabilities	15	6,444,421	4,171,055
Others	13, 20	1,799,097	1,259,807
		8,243,518	5,430,862
NET INTEREST INCOME		71,874,539	56,032,564
OTHERS INCOME			
Service charges		3,028,203	7,258,234
Others	12	<u>3,028,203</u> <u>81,286</u>	<u> </u>
Others	12	01,200	092,207
		3,109,489	8,150,521
OTHER OPERATING EXPENSES			
Employee benefits	19, 20	25,603,669	24,589,327
Taxes and licenses	1),=0	6,212,049	6,119,175
Security, messengerial and janitorial services		4,490,978	4,427,747
Information technology		4,472,953	4,066,037
Depreciation and amortization	12, 13	2,767,104	2,660,789
Insurance	, -0	2,418,912	2,469,978
Power, light and water		1,357,737	1,364,796
Membership and dues		1,347,375	1,253,707
Management fees		1,188,000	1,101,000
Occupancy	13	1,092,479	1,029,574
Others	18	4,718,278	4,871,428
		55,669,534	53,953,558
PROFIT BEFORE TAX		19,314,494	10,229,527
TAX EXPENSE	21	11,262,238	7,610,077
NET PROFIT		8,052,256	2,619,450
OTHER COMPREHENSIVE INCOME Remeasurements of retirement benefit plan	20	<u> </u>	115,964
TOTAL COMPREHENSIVE INCOME		<u>P 8,676,403</u>	<u>P 2,735,414</u>

ISLA BANK (A THRIFT BANK), INC. STATEMENTS OF CHANGES IN CAPITAL FUNDS FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022 (Amounts in Philippine Pesos, Except Number of Shares)

	Common (Note		Remeasurements of Retirement Benefit Plan	Total	
	No. of Shares	Amount	(Note 20)	Surplus	Capital Funds
Balance at January 1, 2023	5,667,279	P 566,727,900	P 10,788,134	P 211,196,978	P 788,713,012
Total comprehensive income for the year			624,147	8,052,256	8,676,403
Balance at December 31, 2023	5,667,279	<u>P566,727,900</u>	<u>P 11,412,281</u>	<u>P 219,249,234</u>	<u>P 797,389,415</u>
Balance at January 1, 2022	5,667,279	P 566,727,900	P 10,672,170	P 208,577,528	P 785,977,598
Total comprehensive income for the year			115,964	2,619,450	2,735,414
Balance at December 31, 2022	5,667,279	<u>P 566,727,900</u>	<u>P 10,788,134</u>	<u>P 211,196,978</u>	<u>P 788,713,012</u>

ISLA BANK(A THRIFT BANK), INC. STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2023 AND 2022 (Amounts in Philippine Pesos)

	Notes		2023		2022
CASH FLOWS FROM OPERATING ACTIVITIES					
Profit before tax		Р	19,314,494	Р	10,229,527
Adjustments for:					
Interest received			51,220,430		39,343,934
Interest income on investment securities at amortized cost	10	(36,948,526)	(24,065,554)
Interest income on loans and receivables	11	(24,816,588)	(24,589,047)
Interest income on loans and receivables from repurchase agreement	9	(12,796,858)	(5,734,016)
Interest paid		(6,731,735)	(4,472,255)
Interest expense on deposit liabilities	15		6,444,421		4,171,055
Interest income on due from Bangko Sentral ng Pilipinas (BSP) and other banks	8	(5,556,085)	(7,074,809)
Depreciation and amortization	12, 13		2,767,104		2,660,789
Amortization of computer software	14, 18		932,640		674,793
Interest expense on lease liabilities	13	,	287,275	,	301,160
Gain on sale of equipment	12	(<u> </u>	(709,466)
Operating loss before changes in operating resources and liabilities		(5,895,421)	(9,263,889)
Decrease (increase) in loans and receivables		(26,285,676)	,	29,347,345
Increase in other resources		(181,312)	(665,728)
Increase (decrease) in deposit liabilities		(104,853,228)		3,027,900
Increase in other liabilities			6,588,448		52,109
Cash generated from (used in) operations		(130,627,189)	(22,497,737
Cash paid for income taxes		(<u>11,060,294</u>)	(<u>7,374,876</u>)
Net Cash From (Used in) Operating Activities		(<u>141,687,483</u>)		15,122,861
CASH FLOWS FROM INVESTING ACTIVITIES					
Acquisition of investment securities at amortized cost	10	(200,000,000)	(100,000,000)
Proceeds from maturities of investment securities at amortized cost	10		50,000,000		-
Interest received from investment securities at amortized cost	10		36,028,455		23,997,694
Acquisitions of bank premises, furniture, fixtures and equipment	12	(3,116,491)	(2,342,822)
Acquisitions of intangible assets	14	(3,092,860)	(1,656,050)
Proceeds from sale of equipment	12		17,451		711,015
Net Cash Used in Investing Activities		(120,163,445)	(<u>79,290,163</u>)
NET DECREASE IN CASH AND CASH EQUIVALENTS		(<u>261,850,928</u>)	(64,167,302)
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR					
Cash and other cash items	8		8,847,054		9,053,886
Due from BSP	8		302,124,571		428,801,937
Due from other banks	8		19,851,240		22,230,644
Loans and receivables arising from repurchase agreement	8,9		208,343,199		143,246,899
			539,166,064		603,333,366
CASH AND CASH EQUIVALENTS AT END OF YEAR					
Cash and other cash items	8		11,406,888		8,847,054
Due from BSP	8		37,062,690		302,124,571
Due from other banks	8		22,042,016		19,851,240
Loans and receivables arising from repurchase agreement	8,9		206,803,542		208,343,199
		Р	277,315,136	Р	539,166,064
		<u> </u>	031,513,//ڪ	1	239,100,004

ISLA BANK (A THRIFT BANK), INC. NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2023 AND 2022 (Amounts in Philippine Pesos)

1. CORPORATE INFORMATION

1.1 Incorporation and Operations

Isla Bank (A Thrift Bank), Inc. (the Bank) is a savings and mortgage bank in the Philippines and was established on August 10, 1977. The Bank is engaged in theaccumulation of savings from depositors and investing the fund, together with the Bank's capital, in readily marketable government debt securities, in loans and receivables under repurchase agreement, mortgages on real estate and insured improvements thereon, and other forms of security or in loans of personal or household finance, whether secured or unsecured, and financing for home building and home development.

As a banking institution, the Bank's operations are regulated and supervised by the Bangko Sentral ng Pilipinas (BSP). As such, the Bank is required to comply with banking rules and regulations such as those relating to maintenance of reserve requirements on deposit liabilities and deposit substitutes and those relating to the adoption and use of safe and sound banking practices, among others, as promulgated by the BSP. The Bank's activities are subject to the provisions of Republic Act (R.A.) No. 8791, *General Banking Law of 2000*, and other related banking laws.

The Bank's registered office, which is also its principal place of business, is located at Ground and Second Floors, Glass Tower, 115 Carlos Palanca Jr. Street, Legaspi Village, Makati City. At the end of 2023 and 2022, the Bank has two branches strategically located in key cities outside Metro Manila.

1.2 Approval of Financial Statements

The financial statements of the Bank as of and for the year ended December 31, 2023 (including the comparative financial statements as of and for the year ended December 31, 2022) were authorized for issue by the Bank's Board of Directors (BOD) on March 6, 2024.

2. MATERIAL ACCOUNTING POLICY INFORMATION

The material accounting policy information that have been used in the preparation of these financial statements are summarized in the succeeding pages. These policies have been consistently applied to all the years presented, unless otherwise stated.

2.1 Basis of Preparation of Financial Statements

(a) Statement of Compliance with Philippine Financial Reporting Standards

The financial statements of the Bank have been prepared in accordance with Philippine Financial Reporting Standards (PFRS). PFRS are adopted by the Financial and Sustainability Reporting Standards Council (FSRSC), from the pronouncements issued by the International Accounting Standards Board, and approved by the Philippine Board of Accountancy. The financial statements have been prepared using the measurement bases specified by PFRS for each type of resource, liability, income and expense. The measurement bases are more fully described in the accounting policies that follow.

(b) Presentation of Financial Statements

The financial statements are presented in accordance with Philippine Accounting Standard (PAS) 1, Presentation of Financial Statements. The Bank presents a statement of comprehensive income separate from the statement of profit or loss.

The Bank presents a third statement of financial position as at the beginning of the preceding period when it applies an accounting policy retrospectively or makes a retrospective restatement or reclassification of items that has a material effect on the information in the statement of financial position at the beginning of the preceding period. The related notes to the third statement of financial position are not required to be disclosed.

(c) Functional and Presentation Currency

These financial statements are presented in Philippine pesos, the Bank's functional and presentation currency, and all values represent absolute amounts, except when otherwise indicated.

Items included in the financial statements of the Bank are measured using its functional currency. Functional currency is the currency of the primary economic environment in which the Bank operates.

2.2 Adoption of Amended PFRS

(*a*) Effective in 2023 that are Relevant to the Bank

The Bank adopted for the first time the following amendments to existing standards, which are mandatorily effective for annual periods beginning on orafter January 1, 2023:

PAS 1 and PFRS Practice			
Statement 2 (Amendments):		Presentation of Financial Statements -	
		Disclosure of Accounting Policies	
PAS 8 (Amendments)	:	Definition of Accounting Estimates	
PAS 12 (Amendments)	:	Deferred Tax Related to Assets and	
		Liabilities from a Single Transaction	

Discussed below and in the succeeding page are the relevant information about these amendments.

(i) PAS 1 and PFRS Practice Statement 2 (Amendments), *Presentation of Financial Statements – Disclosure of Accounting Policies*. The amendments replaced the requirement for entities to disclose their significant accounting policies with the requirement to disclose their material accounting policy information. The amendments also include guidance to help entities apply the definition of material in making decisions about accounting policy disclosures.

The amendments clarify that accounting policy information may be material because of its nature, even if the related amounts are immaterial, that accounting policy information is material if users of an entity's financial statements would need it to understand other material information in the financial statements and if an entity discloses immaterial accounting policy information, such information shall not obscure material accounting policy information. The application of these amendments is reflected in the Bank's financial statements under Notes 2 and 3.

- (i) PAS 8 (Amendments), *Definition of Accounting Estimates.* The amendments introduced a new definition of accounting estimate which is a monetary amount in the financial statements that are subject to measurement uncertainty. It also clarifies that a change in accounting estimate that results from new information or new developments is not a correction of an error. In addition, the effects of a change in an input or a measurement technique used to develop an accounting estimate are changes in accounting estimates if they do not result from the correction of prior period errors. The application of these amendments had no significant impact on the Bank's financial statements.
- (ii) PAS 12 (Amendments), Deferred Tax Related to Assets and Liabilities from a Single Transaction. The amendments narrow the scope of the initial recognition exception under PAS 12 so that it no longer applies to transactions that give rise to equal taxable and deductible temporary differences. The amendments also clarify that where payments that settle a liability are deductible for tax purposes, it is a matter of judgment (having considered the applicable tax law) whether such deductions are attributable for tax purposes to the liability recognized in the financial statements (and interest expense) or to the related asset component (and interest expense). Management assessed that the application of such amendments had no significant impact on the Bank's financial statements.
- (b) Effective in 2023 that is not Relevant to the Bank

Among the amendments to PFRS, which are mandatorily effective for annual periods beginning on or after January 1, 2023, the amendments to PAS 12, *International Tax Reform – Pillar Two Model Rules*, are not relevant to the Bank's financial statements

(c) Effective Subsequent to 2023 but not Adopted Early

There are amendments to existing standards effective for annual periods subsequent to 2023, which are adopted by the FSRSC. Management will adopt the following relevant pronouncements in accordance with their transitional provisions; and none of these are expected to have significant impact on the Bank's financial statements:

- (i) PAS 1 (Amendments), *Presentation of Financial Statements Classification of Liabilities as Current or Non-current* (effective from January 1, 2024)
- PAS 1 (Amendments), Presentation of Financial Statements Non-current Liabilities with Covenants (effective from January 1, 2024)
- PAS 7 (Amendments), Cash Flow Statements and PFRS 7 (Amendments), Financial Instruments: Disclosures – Supplier Finance Arrangements (effective from January 1, 2024)
- (iv) PFRS 16 (Amendments), *Leases Lease Liability in a Sale and Leaseback* (effective from January 1, 2024)
- (v) PAS 21 (Amendments), *The Effects of Changes in Foreign Exchange Rates Lack of Exchangeability* (effective from January 1, 2025)

2.3 Current versus Non-current Classification

The Bank presents assets and liabilities in the statement of financial position based on liquidity, while current or non-current classification is presented in Note 4.

2.4 Financial Instruments

- (a) Financial Assets
 - (i) Classification, Measurement and Reclassification of Financial Assets

The classification and measurement of financial assets is driven by the entity's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets. The classification and measurement of financial assets are described as follows. Currently, all of the Bank's financial assets are classified as financial assets at amortized cost.

Regular purchases and sales of financial assets are recognized on their trade date (i.e., the date that the Bank commits to purchase or sell the asset).

Financial Assets at Amortized Cost

Where the business model is to hold assets to collect contractual cash flows, the Bank assesses whether the financial instruments' cash flows represent SPPI. In making this assessment, the Bank considers whether the contractual cash flows are consistent with a basic lending arrangement, i.e., interest includes only consideration for the time value of money, credit risk, other basic lending risks and a profit margin that is consistent with a basic lending arrangement [see Note 3.1(a)]. Where the contractual terms introduce exposure to risk or volatility that are inconsistent with a basic lending arrangement, the related financial asset is classified and measured at fair value through profit or loss.

The Bank's financial assets at amortized cost are presented in the statement of financial position as Cash and Other Cash Items, Due from BSP, Due from Other Banks, Loans and Receivables Arising from Repurchase Agreements, Investment Securities at Amortized Cost, Loans and Other Receivables and as Refundable Deposits (presented as part of Other Resources in the statements of financial position).

(ii) Effective Interest Rate Method and Interest Income

Interest income on financial assets measured at amortized cost is recognized using the effective interest rate method. The Bank recognizes interest income using a rate of return that represents the best estimate of a constant rate of return over the expected life of the instrument; hence, it recognizes the effect of potentially different interest rates charged at various stages, and other characteristics of the product life cycle (including prepayments, penalty interest and charges).

If expectations regarding the cash flows on the financial asset are revised for reasons other than credit risk, the adjustment is booked as a positive or negative adjustment to the carrying amount of the asset with an increase or reduction in interest income. The Bank calculates interest income by applying the effective interest rate to the gross carrying amount of the financial assets, except for those that are subsequently identified as credit- impaired and or are purchased or originated credit-impaired assets.

The Bank calculates interest income by applying the effective interest rate to the gross carrying amount of the financial assets, except for those that are subsequently identified as credit-impaired and or are purchased or originated credit-impaired assets. The interest earned is recognized in the profit or loss section in the statement of comprehensive income.

For financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the net carrying amount of the financial assets (after deduction of the loss allowance). If the asset is no longer credit-impaired, the calculation of interest income reverts to gross basis. For financial assets that were credit- impaired on initial recognition, interest income is calculated by applying a credit-adjusted effective interest rate to the amortized cost of the asset. The calculation of interest income does not revert to a gross basis even if the credit risk of the asset subsequently improves.

(iii) Impairment of Financial Assets

The Bank assesses its expected credit loss (ECL) on a forward-looking basis associated with its financial assets carried at amortized cost. Recognition of credit losses is no longer dependent on the Bank's identification of a credit loss event.

Instead, the Bank considers a broader range of information in assessing credit risk and measuring expected credit losses, including past events, current conditions, reasonable and supportable forecasts that affect collectability of the future cash flows of the financial assets.

Measurement of ECL

The measurement of the ECL reflects: (i) an unbiased and probability- weighted amount that is determined by evaluating a range of possible outcomes; (ii) the time value of money; and, (iii) reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Bank applies the simplified approach in measuring ECL, which uses a lifetime expected loss allowance on its loans and receivables. These are the expected shortfalls in contractual cash flows, considering the potential for default at any point during the life of the financial assets. To calculate the ECL, the Bank uses its historical experience to calculate the ECL using a provision matrix. The Bank also assesses impairment of loans and receivables on a collective basis as they possess shared credit risk characteristics and have been grouped based on the days past due.

For financial assets carried at amortized cost, the allowance for credit losses is based on the ECL associated with the probability of default of a financial instrument in the next 12 months, unless there has been a significant increase in credit risk on a financial asset since initial recognition. Lifetime ECL represents the expected credit loss that will result from all possible default events over the expected life of a financial asset, irrespective of the timing of the default. However, if the credit risk on a financial asset has not increased significantly since initial recognition, the Bank measures and provides for credit losses that are expected to result from default events that are possible within 12-months after the end of the reporting period.

(iv) Derecognition of Financial Assets

(i) Modification of Loans

When the Bank renegotiates or otherwise modifies the contractual cashflows of loans to customers, the Bank assesses whether or not the new terms are substantially different to the original terms. The Bank considers, among others:

• if the borrower is in financial difficulty, whether the modification merely reduces the contractual cash flows to amounts the borroweris expected to be able to pay;

- whether any substantial new terms are introduced that will affect he risk profile of the loan;
- significant extension of the loan term when the borrower is not infinancial difficulty;
- significant change in the interest rate;
- change in the currency the loan is denominated in; and/or,
- insertion of collateral, other security or credit enhancements that will significantly affect the credit risk associated with the loan.

If the terms are substantially different, the Bank derecognizes the financial asset and recognizes a "new" asset at fair value, and recalculates a new effective interest rate for the asset. The date of renegotiation is consequently considered to be the date of initial recognition for impairment calculation, including for the purpose of determining whether a significant increase in credit risk has occurred.

However, the Bank also assesses whether the new financial asset recognized is deemed to be credit-impaired at initial recognition, especially in circumstances where the renegotiation was driven by the debtor being unable to make the originally agreed payments. Differences in the carrying amount are recognized in profit or lossas either gain or loss on derecognition of financial assets.

As to the impact on ECL measurement, the expected fair value of the "new" asset is treated as the final cash flow from the existing financial asset at the date of derecognition. Such amount is included in the calculation of cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting the original effective interest rate of the existing financial asset.

If the terms are not substantially different, the renegotiation or modification does not result in derecognition, and the Bank recalculates the gross carrying amount based on the revised cash flows of the financial asset and recognizes a modification gain or loss in profit or loss.

The new gross carrying amount is recalculated by discountingthe modified cash flows of the original effective interest rate (or credit-adjusted effective interest rate for purchased or originatedcredit-impaired financial assets).

As to the impact on ECL measurement, the derecognition of the existing financial asset will result in the expected cash flows arising from the modified financial asset to be included in the calculation of cash shortfalls from the existing financial asset.

(ii) Derecognition of Financial Assets Other than Through Modification

The financial assets (or where applicable, a part of a financial assetor part of a group of financial assets) are derecognized when the contractual rights to receive cash flows from the financial instruments expire, or when the financial assets and all substantial risks and rewards of ownership have been transferred to another party. If the Bank neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Bank recognizes its retained interest in the asset and an associated liability for amounts it may have to pay. If the Bank retains substantially all the risks and rewards of ownership of a transferred financial asset, the Bank continues to recognize the financial asset and also recognizes collateralized borrowing for the proceeds received.

(b) Financial Liabilities

Financial liabilities include deposit liabilities and other liabilities except for retirement benefit obligation and taxes payable.

2.5 Bank Premises, Furniture, Fixtures and Equipment

Bank premises, furniture, fixtures and equipment are carried at acquisition cost less accumulated depreciation and amortization and any impairment losses.

Depreciation is computed on the straight-line basis over the estimated useful lives of the furniture, fixtures and equipment of five years. Leasehold improvements are amortized over the terms of the related leases or five years, whichever is shorter.

2.6 Computer Software

Acquired computer software licenses (presented under Other Resources) are accounted for under the cost model. Capitalized costs are amortized on a straightline basis over the estimated useful lives of five years as the lives of this intangible asset is considered finite.

2.7 Other Income and Expense Recognition

Other income is recognized only when (or as) the Bank satisfies a performance obligation by transferring control of the promised services to a customer.

Expenses are recognized in profit or loss upon utilization of the assets or services or at the date these are incurred.

In addition, the specific recognition criteria presented below and in the succeeding page must also be met before other income or expense is recognized.

(a) Direct acquisition cost pertains to commissions paid to dealers in relation to the Bank's auto loans and is recorded as part of the carrying amount of the loans in the statement of financial position, which is considered in applying the effective interest method.

The effective interest method is a method of calculating the amortized cost of a financial asset or a financial liability and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, the Bank estimates cash flows considering all contractual terms of the financial instrument but does not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate, transaction costs and all other premiums or discounts.

Once a financial asset or a group of similar financial assets has been written down as a result of an impairment loss, interest income is recognized using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss.

(b) Service charges are generally recognized when the service has been provided.

2.8 Leases - Bank as Lessee

Subsequent to initial recognition, the Bank depreciates the right-of-use asset on a straight line basis from the lease commencement date to the earlier of the end of the useful life or the end of the lease term which is from 2 to 5 years.

The Bank has elected to account for any short-term leases (less than 12 months) using the practical expedients. Instead of recognizing a right-of-use asset and lease liability, the lease payments in relation to these are recognized as an expense in profit or loss on a straight-line basis over the lease term.

On the statement of financial position, Right-of-use Assets are presented separately while, Lease liabilities are presented as part of Other Liabilities.

2.9 Impairment of Non-financial Assets

Bank premises, furniture, fixtures and equipment, right-of-use assets, and computer software (presented under Other Resources in the statement of financial position) and other non-financial assets are subject to impairment testing. All other individual assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

2.10 Employee Benefits

The Bank provides post-employment benefits to employees through a defined benefit plan and defined contribution plan, and other employee benefits.

The Bank's defined benefit post-employment plan covers all regular fulltime employees. The post-employment plan is tax-qualified, noncontributory and administered by a trustee bank.

The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method.

3. SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Bank's financial statements in accordance with PFRS requires management to make judgments and estimates that affect the amounts reported in the financial statements and related notes. Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Actual results may ultimately differ from these estimates. Unless specifically indicated to apply to either year, the policies that follow apply to both years.

3.1 Critical Management Judgments in Applying Accounting Policies

In the process of applying the Bank's accounting policies, management has made the following judgments, apart from those involving estimation, which have the most significant effect on the amounts recognized in the financial statements:

(a) Evaluation of Business Model Applied and Testing the Cash Flow Characteristics of Financial Assets in Managing Financial Instruments

The Bank manages its financial assets based on business models that maintain adequate level of financial assets to match its expected cash outflows, largely its core deposit funding arising from customers' withdrawals and continuing loan disbursements to borrowers, while maintaining a strategic portfolio of financial assets for trading activities consistent with its risk appetite.

The Bank developed business models which reflect how it manages its portfolio of financial instruments. These business models need not be assessed at entity level or as a whole but shall be applied at the level of a portfolio of financial instruments (i.e., group of financial instruments that are managed together by the Bank) and not on an instrument-by-instrument basis (i.e., not based on intention or specific characteristics of individual financial instrument).

In determining the classification of a financial instrument, the Bank evaluates in which business model a financial instrument or a portfolio of financial instruments belong to taking into consideration the objectives of each business model established by the Bank (e.g., held-for-trading, generating accrual income,direct matching to a specific liability) as those relate to the Bank's investment, trading and lending strategies.

Furthermore, the Bank assesses whether the contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal outstanding, with interest representing time value of money and credit risk associated with the principal amount outstanding.

The assessment as to whether the cash flows meet the test is made in the currency in which the financial asset is denominated. Any other contractual term that changes the timing or amount of cash flows (unless it is a variable interest rate that represents time value of money and credit risk) does not meet the amortized cost criteria. In cases where the relationship between the passage of time and the interest rate of the financial instrument may be imperfect, known as modified time value of money, the Bank assesses the modified time value of money feature to determine whether the financial instrument still meets the SPPI criterion. The objective of the assessment is to determine how different the undiscounted contractual cash flows could be from the undiscounted cash flows that would arise if the time value of money element was not modified (the benchmark cash flows). If the resulting difference is significant, the SPPI criterion is not met. In view of this, the Bank considers the effect of the modified time value of money element in each reporting period and cumulatively over the life of the financial instrument. If more than an infrequent sale is made from a portfolio of financial assets carried at amortized cost, the Bank assesses whether and how such sales areconsistent with the objective of collecting contractual cash flows.

In making this judgment, it considers certain circumstances documented in its business model manual to assess that an increase in the frequency or value of sales of financial instruments in a particular period is not necessarily inconsistent with a held-to-collect business model if the Bank can explain the reasons for those sales and why those sales do not reflect a change in the Bank's investment objective for the business model.

(b) Determination of Lease Term of Contracts with Renewal and Termination Options

In determining the lease term, management considers all relevant factors and circumstances that create an economic incentive to exercise a renewal option ornot exercise a termination option. Renewal options and/or periods after termination options are only included in the lease term if the lease is reasonably certain to be extended or not terminated.

The factors that are normally the most relevant are: (i) if there are significant penalties should the Bank pre-terminate the contract, and (ii) if any leasehold improvements are expected to have a significant remaining value, the Bank is reasonably certain to extend and not to terminate the lease contract. Otherwise, the Bank considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

The lease term is reassessed if an option is exercised or not exercised or the Bank becomes obliged to exercise or not exercise it. The assessment of reasonable certainty is only revised if a significant event or a significant change in circumstances occurs, which affects this assessment, and that is within the control of the Bank.

(c) Recognition of Provisions and Contingencies

Judgment is exercised by management to distinguish between provisions and contingencies.

Provisions are recognized when present obligations will probably lead to an outflow of economic resources and they can be estimated reliably even if the timing or amount of the outflow may still be uncertain. In those cases where the possible outflow of economic resource as a result of present obligations is considered improbable or remote, or the amount to be provided for cannot be measured reliably, no liability is recognized in the financial statements. Similarly, possible inflows of economic benefits to the Bank that do not yet meet the recognized in the financial statements.

On the other hand, any reimbursement that the Bank is virtually certain to collect from a third party with respect to the obligation is recognized as a separate asset not exceeding the amount of the related provision.

Relevant disclosures are presented in Note 22

3.2 Key Sources of Estimation Uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period:

(a) Estimation of Allowance for ECL

The measurement of the allowance for ECL on debt financial assets at amortized cost is an area that requires the use of significant assumptions about the future economic conditions and credit behavior (e.g., likelihood of customers defaulting and the resulting losses). Explanation of the inputs, assumptions and estimation used in measuring ECL is further detailed in Note 4.2.2.

The Bank provides ECL for financial instruments that have passed the SPPI test (see Note 2.4). The Bank's ECL calculations are outputs of models with a number of underlying assumptions which include: (1) the Bank's criteria for assessing if there has been a significant increase in credit risk; and, (2) development of expectedcredit loss models, including the choice of inputs relating to macroeconomic variables. The calculation of credit-impairment provisions also involves expert credit judgement to be applied based upon counterparty information received from various sources including relationship managers and on external market information. The analysis of the allowance for impairment and the ECL assessed financial assets are shown in Note 4.2.2.

The carrying value of loans and receivables and allowance for impairment on such financial assets are shown in Note 11, while the information about debt securities classified as investments securities at amortized cost is disclosed in Note 10.

(b) Determination of Appropriate Discount Rate in Measuring Lease Liabilities

The Bank measures its lease liabilities at present value of the lease payments that are not paid at the commencement date of the lease contract. The lease payments were discounted using a reasonable rate deemed by management equal to the Bank's incremental borrowing rate.

In determining a reasonable discount rate, management considers the term of the leases, the underlying asset and the economic environment. Actual results, however, may vary due to changes in estimates brought about by changes in such factors.

(c) Estimation of Useful Lives of Bank Premises, Furniture, Fixtures and Equipment, Right-of-use Assets and Computer Software

The Bank estimates the useful lives of its bank premises, furniture, fixtures and equipment, right-of-use assets and computer software based on the period over which the assets are expected to be available for use.

The estimated useful lives of bank premises, furniture, fixtures and equipment, right-of-use assets and computer software are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

The carrying amounts of bank premises, furniture, fixtures and equipment, rightof-use assets and computer software are presented in Notes 12, 13 and 14, respectively. Based on management's assessment as of December 31, 2023 and 2022, there is no change in estimated useful lives of those assets during those years.Actual results, however, may vary due to changes in estimates brought about by changes in factors mentioned above.

(d) Determination of Realizable Amount of Deferred Tax Assets

The Bank reviews its deferred tax assets at the end of each reporting period and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. The carrying value of deferred tax assets as at December 31, 2023 and 2022is disclosed in Note 21.

(e) Impairment of Non-financial Assets

Except for intangible assets with indefinite useful lives, which are tested annually for impairment, PFRS required that an impairment review be performed when certain impairment indicators are present. Though management believes that the assumptions used in the estimation of fair values reflected in the financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable values and any resulting impairment loss could have a material adverse effect on the results of operations.

Based on management assessment, no impairment losses were required to be recognized on non-financial assets in 2023 and 2022.

(f) Valuation of Post-employment Benefits

The determination of the Bank's obligation and cost of post-employment defined benefit is dependent on the selection of certain assumptions used by actuaries in calculating such amounts. Those assumptions include, among others, discount rates and salary rate increase. A significant change in any of these actuarial assumptions may generally affect the recognized expense, other comprehensive income or losses and the carrying amount of the post-employment benefit obligation in the next reporting period.

The amounts of post-employment benefit obligation and expense and an analysis of the movements in the estimated present value of retirement benefit obligation, as well as the significant assumptions used in estimating such obligation, are presented in Note 20.2.

4. RISK MANAGEMENT OBJECTIVES AND POLICIES

The Bank, as a financial institution, is in the business of risk taking. Its activities expose the Bank to credit, market and liquidity and operational risks. Credit risk emanates from exposures to borrowing customers, counterparty risk in trading activities, and contingent credit risks arising from trade finance exposures. Market risk covers price, liquidity and interest rate risks in the Bank's investment portfolio.

Liquidity risk may arise from shortage in funding and/or lack of market for sale of its assets. Operational risk covers potential losses other than market and credit risk arising from failures of people, process, systems and information technology and external events.

The ability to manage risks effectively is vital for the Bank to sustain its growth and continue to create value for its shareholders.

4.1 Risk Management

To manage the financial risk for holding financial assets and financial liabilities, the Bank operates an integrated risk management system to address the risks it faces in its banking activities, including liquidity, interest rate, credit and market risks. The Bank'srisk management objective is to adequately and consistently evaluate, manage, control, and monitor the risk profile of the Bank's statement of financial position to optimize the risk-reward balance and maximize return on the Bank's capital. The Bank's Risk Management committee (RMC) has the overall responsibility for the Bank's risk management systems and sets risks management policies across the full range of risks to which the Bank is exposed.

Within the Bank's overall risk management system, RMC is responsible for managing the Bank's statement of financial position, including the Bank's liquidity and interest rate related risks. In addition, RMC formulates investment and financial policies by determining the asset allocation and funding mix strategies that are likely to yield the targeted statement of financial position results.

4.2 Credit Risk

Credit risk pertains to the risk to income or capital due to failure by borrowers or counterparties to pay their obligations, either in full or partially as they fall due, deterioration in the credit quality of a borrower, issuer or counterparty, and the reduced recovery from a credit facility in the event of default.

This is inherent in the Bank's lending and investing activities and is managed in accordance with the Bank's credit risk framework of risk identification, measurement, control and monitoring. The Bank manages its credit risk and loan portfolio through the Credit Committee (CC), which undertakes several functions with respect to credit risk management.

The CC undertakes credit analysis and review to ensure consistency in the Bank's risk assessment process. The CC performs risk ratings for corporate accounts and risk scoring for consumer accounts. It also ensures that the Bank's credit policies and procedures are adequate to meet the demands of the business. The CC is also responsible for developing procedures to streamline and expedite the processing of credit applications.

The CC also undertakes portfolio management by reviewing the Bank's loan portfolio, including the portfolio risks associated with particular industry sectors, regions, loan size and maturity, and development of a strategy for the Bank to achieve its desired portfolio mix and risk profile.

The Bank structures the levels of credit risk it undertakes by placing limits on the amount of risk accepted in relation to one borrower, or group of borrowers, and to geographical and industry segments. Such risks are monitored on a revolving basis and subject to an annual or more frequent review. Limits on the level of credit risk by product, industry sector are approved by the RMC.

Exposure to credit risk is managed through regular analysis of the ability of borrowers and potential borrowers to meet interest and capital repayment obligations and by changing these lending limits when appropriate. Exposure to credit risk is also managed in part by obtaining collateral and corporate and personal guarantees. Furthermore, the registration of chattel held as collateral is under the name of the Bank and it will only be transferred upon full payment.

The CC reviews the Bank's loan portfolio in line with the Bank's policy of not having significant unwarranted concentrations of exposure to individual counterparties, in accordance with the BSP's prohibitions on maintaining a financial exposure to any single person or group of connected persons in excess of 25% of its net worth.

4.2.1 Concentration of Credit Risk

The Bank monitors concentrations of credit risk by sector. An analysis of concentrations of credit risk (gross of allowance for impairment) as of December 31, 2023 and 2022 are shown below and in the succeeding page.

	Cash, Due from BSP and <u>Other Banks</u> *	Loans and Other Receivables	Investment Securities at Amortized Cost	Other Resources	Total
2023:					
Financial intermediaries	P 33,448,904	P 49,642,121	Р -	Р -	P 83,091,025
Government agencies	243,866,232	-	824,523,715	-	1,068,389,947
vehicles and motorcycles	-	948,113	-	-	948,113
service activities	-	410,510	-	-	410,510
Construction	-	1,127,706	-	-	1,127,706
Transportation and storage Profes-	-	58,453,155	-	-	58,453,155
sional, scientific and					
technical activities	-	50,612,827	-	-	50,612,827
Agriculture, forestry and fishing	-	14,646,644	-	-	14,646,644
Real estate activities	-	1,145,860	-	-	1,145,860
Manufacturing	-	1,333,727	-	-	1,333,727
Other service activities	-	34,430,542	-	-	34,430,542
Refundable deposits				5,521,358	5,521,358
	<u>P_277,315,136</u>	<u>P_212,751,205</u>	<u>P 824,523,715</u>	<u>P 5,521,358</u>	<u>P 1,320,111,414</u>

	Cash, Due from BSP and Other Banks*	Loans and Other Receivables	Investment Securities at Amortized Cost	Other Resources	Total
2022:					
Financial intermediaries	P 28,698,294	Р-	Р -	Р -	P 28,698,294
Government agencies	510,467,770	-	673,603,644	-	1,184,071,414
vehicles and motorcycles	-	458,673	-	-	458,673
service activities	-	701,889	-	-	701,889
Construction	-	1,807,882	-	-	1,807,882
Transportation and storage Profes- sional, scientific and	-	43,736,170	-	-	43,736,170
technical activities	-	51,124,856	-	-	51,124,856
Agriculture, forestry and fishing	-	13,813,489	-	-	13,813,489
Real estate activities	-	457,152	-	-	457,152
Manufacturing	-	356,988	-	-	356,988
Other service activities		82,059,333		6,297,255	88,356,588
	<u>P 539,166,064</u>	<u>P 194,516,432</u>	<u>P 673,603,644</u>	<u>P 6,297,255</u>	<u>P 1,413,583,395</u>

* Includes loans and receivables arising from repurchase agreements

4.2.2 Measurement of Expected Credit Losses

Loans and receivables, regardless if the accounts have been fully paid, extended or renewed in subsequent year or period, are subjected to evaluation for possible losses. The Bank's estimation of credit exposure for risk management purposes is complex and requires the use of models, as the exposure varies with changes in market conditions, expected cash flows, and the passage of time. The assessment of credit risk of a portfolio of assets requires further estimations as to the PDs occurring, of the associated loss ratios, and of default correlations between counterparties; accordingly, such credit risk is measured using PD, EAD, and LGD, for purposes of measuring ECL.

For the Bank's debt securities, credit ratings published by reputable external rating agency (such as Standard & Poor's and Philippine Rating Services Corporation) are used. These ratings are continuously monitored and updated. The PD associated with each rating is determined based on realized default rates over the previous 12 months, as published by the rating agency.

(a) Significant Increase in Credit Risk

As outlined in PFRS 9, a '3-stage' impairment model shall be adopted by an entity based on changes in credit quality since initial recognition of the financial asset. As discussed in Note 2.4(a), a financial asset that is not credit-impaired on initial recognition is classified as 'Stage 1', with credit risk continuously monitored by the Bank as its ECL is measured at an amount equal to the portion of lifetime ECL that results from possible default events within the next 12 months.

The Bank also considers the quantitative criteria based on the BSP Manual of Regulations for Banks (MORB) Section 143 (Appendix 15), as amended by BSP Circular 1011, *Guidelines on the Adoption of PFRS 9*, in classifying the status of loan.

A grouping of exposures for collective assessment is performed on the basis of shared credit risk characteristics, such that risk exposures within a group are homogeneous. Certain qualitative criteria are also being considered by the Bank in assessing significant increase in credit risk (SICR). These are but not limited to: actual or expected short-term delays in payments which is normally not later than 30 days, extension to the terms granted, previous arrears within the last 12 months and significant adverse changes in business, financial and/or economic conditions in which the borrowers operate (e.g., calamities requiring BSP relief program).

The assessment of SICR incorporates forward-looking information and is performed on an annual basis at a portfolio level. The criteria used to identify SIRC are monitored and reviewed periodically for appropriateness by the Bank's Management Committee guided by its Credit Risk Policy Manual.

As of December 31, 2023 and 2022, all of the Bank's financial assets are assessed as Stage 1 and there are certain financial assets that are classified as underperforming and non-performing accounts [see Note 23(d)].

(b) Definition of Default and Credit-impaired Assets

The Bank defines a financial asset as in default, which is aligned with the definition of credit-impaired asset, when it meets one or more of the following criteria:

- *Quantitative* in this criterion, the borrower is more than 30 days past due on its contractual payments.
- *Qualitative* this includes instances where the borrower is unlikely to pay its obligations and is deemed to be in significant financial difficulty, which include cases of long-term forbearance, borrower's death, insolvency, breachof financial covenant/s, disappearance of active market for that financial instrument because of financial difficulties, and bankruptcy.

These criteria have been applied to all financial instruments held by the Bank and are consistent with the definition of default used for internal credit risk management purposes. Such definition has been consistently applied in determining PD, EAD, and LGD throughout the ECL calculations of the Bank.

(c) Key Inputs, Assumptions and Estimation Techniques Used in Measurement of ECL

The ECL is measured on either a 12-month or lifetime basis depending on whether a SICR has occurred since initial recognition or whether an asset is considered to be credit-impaired. ECL are the discounted product of PD, EAD and LGD, which are defined in Note 2.4(a).

The ECL is determined by projecting the PD, LGD, and EAD for each future period and for each collective segment. These three components are multiplied together and adjusted for the likelihood of survival (i.e., the exposure has not prepaid or defaulted in an earlier month). This effectively calculates an ECL for each future month, which is then discounted back to and summed at the reporting date. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof. The lifetime PD is developed by applying a maturity profile to the current 12-month PD. The maturity profile looks at how defaults develop on a portfolio from the point of initial recognition throughout the lifetime of the loans. The maturity profile is based on historical observed data and is assumed to be the same across all assets within a portfolio and credit grade band. Such profile is supported by a historical analysis (usually, an observation period of three to five years).

The 12-month and lifetime EADs are determined based on the expected payment profile, which varies by product type. For loans with periodic amortization and one-time full payment at end of the term, EAD is based on the contractual repayments owed by the borrower over a 12-month or lifetime basis. This will also be adjusted for any expected overpayments made by a borrower. Early repayment or refinancing assumptions are also incorporated into the calculation.

The 12-month and lifetime LGDs are determined based on the factors which impact the recoveries made post default and may vary by product type. For secured products, this is primarily based on collateral type and projected collateral values.

For unsecured products, LGD is typically set at product level due to the limited differentiation in recoveries achieved across different borrowers. The LGD is influenced by collection strategies.

The determination of the 12-month and lifetime PD, LGD, and EAD includes the overlay of forward-looking economic information [see Note 4.2.2(d)]. Further, the assumptions underlying the calculation of the ECL – such as how the maturity profile of the PDs and how collateral values change – are monitored and reviewed by the Bank on a quarterly basis.

There have been no significant changes in estimation techniques or significant assumptions made by the Bank in 2023.

(d) Forward-looking Information Incorporated in the ECL Measurement

The Bank incorporates forward-looking information (FLI) into both the assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and the measurement of ECL. The Bank has performed historical analysis and has identified the key macroeconomic variables (MEVs) impacting credit risk associated with its borrowers and/or counterparties and the ECL for each portfolio of debt instruments.

The relevant MEVs for selection generally include, but are not limited to, Gross Domestic Product growth, unemployment rate, foreign exchange, stock market index, consumer price indexes and interest rates. The impact of these economic variables has been determined by performing statistical regression analysis to understand the impact changes in these variables have had historically on default rates.

Predicted relationships between the key macro-economic indicators and default and loss rates on various portfolios of financial assets have been developed based on analyzing historical data.

The significance of the selected MEVs as predictors of default may change over time as historical information is added. As such, the generated macro-economic models are updated at least on an annual basis. Other FLI considerations not otherwise incorporated, such as the impact of any regulatory, legislative, natural disasters, or political changes, have also been considered, but are not deemed to have a material impact and therefore no adjustment has been made to the ECL for such factors. This is reviewed and monitored for appropriateness on an annual basis.

(e) Collective Basis of Measurement of ECL

For modelling ECL parameters which were carried out on a collective basis, the financial instruments are grouped on the basis of shared credit risk characteristics, such as instrument type, credit risk rating, collateral type, product type (credit cards, corporate loans, etc.), repayment scheme, industry type, remaining life to maturity, and geographical locations of the borrowers and/or counterparties.

The groupings are subject to the regular review by the Bank's RMC in order to ensure that credit exposures within a particular group remain appropriately homogenous.

4.2.3 Modifications of Financial Assets

In certain cases, the Bank modifies the terms of the loans provided to the borrowers due to commercial renegotiations, or for distressed loans, with a view of maximizing recovery of the contractual amount of obligation that the Bank is owed to.

Restructuring policies and practices are based on indicators or criteria which, in the management's judgment, indicate that payment will most likely continue. Such policies are continuously reviewed and updated as necessary. Restructuring is commonly applied to term or corporate loans.

The risk of default of such assets after modification is assessed at the reporting date and compared with the risk under the original terms at initial recognition, when the modification is not substantial and so does not result in derecognition of the original asset [see Note 2.3(a)]. The Bank monitors the performance of the financial asset subsequent to its modification.

The Bank may determine that the credit risk has significantly improved after restructuring, so that the assets are moved from Stage 3 or Stage 2 (wherein lifetime ECL is recognized) to Stage 1 (12-month ECL). As of December 31, 2023 and 2022, there were no modified assets held by the Bank.

The Bank continues to monitor if there is a subsequent SICR in relation to such modified assets through the use of specific models for modified assets.

The Bank has no modified financial assets with lifetime ECL for 2023 and 2022.

4.2.4 Credit Risk Exposures

Generally, the maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown on the statements of financial position (or in the detailed analysis provided in the notes to the financial statements) as summarized below.

	Notes		2023		2022
Cash and other cash items	8	Р	11,406,888	Р	8,847,054
Due from BSP	8		37,062,690	,	302,124,571
Due from other banks	8		22,042,016		19,851,240
Loans and receivables arising from repurchase agreement Investment securities at	8,9		206,803,542		208,343,199
amortized cost	10		824,523,715	(673,603,644
Loans and receivables – net	11		207,427,664		189,192,891
Refundable deposits	14		5,521,358		6,297,255
		<u>P</u> :	<u>1,314,787,873</u>	<u>P 1</u>	<u>,408,259,854</u>

All of the above financial assets are assessed as Stage 1 based on the ECL staging.

The Due from BSP account consists of deposits with the BSP for mandatory reserves and other than mandatory reserves. Mandatory reserves represent the balance of the deposit accounts maintained with the BSP primarily to meet reserve requirements and to serve as a clearing account for any interbank claims. Other than mandatory reserves include Overnight Deposit Facility (ODF) in 2023 and 2022 with the BSP which are maintained to maximize earnings from excess funds. Hence, no significant credit risk is anticipated for these accounts.

The Bank is able to manage the credit risk arising from due from other banks by ensuring that the banks where these financial assets are invested are of high reputation and good credit standing. Portion of due from other banks are secured by the lower of the aggregate maximum insurance coverage of P500,000 and the balance of the deposit account, as provided for under R.A. No. 9576, *Amendment to Charter of Philippine Depository Insurance Corporation*.

For investments in debt securities, credit risk is addressed by setting limits as to the maximum amount of investment that can be made on certain type of security with consideration of the credit quality of the counterparty.

The Bank is able to manage the credit risk arising from loans and receivables to individuals through adherence to a set of policies, the most notable features of which, in this context, are: (a) credit approving authority is not exercised by a single individual but rather, through a hierarchy of limits, is effectively exercised collectively; (b) an independent credit risk assessment by the CC, summarized into a borrower risk rating, is provided as input to the credit decision-making process; and (c) borrower credit analysis is performed at origination and at least annually thereafter.

As of December 31, 2023 and 2022, all of the Bank's financial assets were classified as neither past due nor impaired, except for those loans and receivables which were provided with allowance for impairment in current and prior years (see Note 11).

The carrying amount of financial assets recognized in the financial statements represents the Bank's maximum exposure to credit risk without taking into account the value of any collateral obtained.

4.2.5 Allowance for Expected Credit Loss

The ECL allowance on the Bank's loans and receivables does not significantly vary from that of the regulatory allowance as required by the BSP in accordance with MORB Section 143 (Appendix 15), as amended by BSP Circular 1011.

4.2.6 Collateral Held as Security and Other Credit Enhancements

The Bank holds collateral against loans and receivables in the form of mortgage interests over property, other registered securities over assets, hold-out agreements and guarantees. Estimates of fair value (for determining loanable amount) are based on the value of collateral assessed at the time of borrowing, and generally not updated except when a loan is individually assessed as impaired.

An estimate of the fair value of collateral and other security enhancements held against financial assets as of December 31, 2023 and 2022 is presented below.

	2023	2022
Against neither past due nor impaired Hold-out deposits	P 114,039,108	P 114,039,108
Chattel	97,123,892	103,100,777
Property	<u>68,647,180</u>	80,647,180
	<u>P_279,810,180</u>	<u>P 297,787,065</u>

The Bank does not hold property against past due but not impaired financial assets as of December 31, 2023 and 2022.

4.2.7 Write-offs

The Bank writes off financial assets, in whole or in part, when it has exhausted all practical recovery efforts and has concluded that there is no reasonable expectation of recovery of the financial asset. Indicators that there is no reasonable expectation of recovery include: cessation of enforcement activity; and, where the Bank's recovery method is through foreclosure of collateral and the value of the collateral is less than the outstanding contractual amounts of the financial assets to be written-off.

4.3 Market Risk

The Bank's market risk exposure arises from adverse movements in interest rates and prices of assets. Market risk related to the Bank's financial instruments includes foreign currency and interest rate risks.

(a) Foreign Currency Risk

The Bank has no exposure to foreign currency risk as transactions are denominated in Philippine peso, its functional currency.

(b) Interest Rate Risk

Interest rate risk is the probability of decline in net interest earnings as a result of an adverse movement of interest rates.

The Bank prepares gap analysis to measure the sensitivity of its resources, liabilities and off-books positions to interest rate fluctuations. The focus of analysis is the impact of changes in interest rates on accrual or reported earnings. This analysis would provide management an overview of maturity and re-pricing profile of its interest sensitive resources and liabilities. An interest rate gap report is prepared by classifying all assets and liabilities into various time buckets according to contracted maturities or anticipated repricing dates, and other applicable behavioral assumptions. The difference in the amount of resources and liabilities maturing or being repriced in any time period category would then give the Bank an indication of the extent to which it is exposed to the risk of potential changes in net interest income.

The analyses of the Bank's financial assets and financial liabilities as of December 31, 2023 and 2022 based on the expected interest realization or recognition are presented below.

<u>2023:</u>	One to Three Months	More than Three Months <u>to One Year</u>	More than One to Five Years	More than Five Years	Total
Financial assets Due from BSP Due from other banks Loans and receivables arising from repur-	P 37,062,690 22,042,016	P - -	P - -	P - -	P 37,062,690 22,042,016
chase agreement Loans and	206,803,542	-	-	-	206,803,542
receivables – net Investment securities at	21,203,139	65,589,929	120,634,596	-	207,427,664
amortized cost	150,207,813		674,315,902		824,523,715
Total financial assets	437,319,200	65,589,929	794,950,498	-	1,297,859,627
Financial liabilities Deposit liabilities	500,514,220	<u> </u>			500,514,220
Net Position	(<u>63,195,020</u>)	65,589,929	794,950,498		797,345,407
Cumulative Net Position	(<u>P 63,195,020</u>)	<u>P 2,394,909</u>	<u>P 797,345,407</u>	<u>P 797,345,407</u>	<u>P - </u>
Cumulative Net Position	(<u>P 63,195,020</u>)	<u>P 2,394,909</u>	<u>P 797,345,407</u>	<u>P 797,345,407</u>	<u>P - </u>
2022: Financial assets Due from BSP Due from other banks Loans and receivables	(P 63,195,020) P 302,124,571 19,851,240	P 2,394,909 P - -	<u>P 797,345,407</u> P - -	<u>P 797,345,407</u> P - -	<u>Р</u> Р 302,124,571 19,851,240
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement	P 302,124,571				P 302,124,571
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement Loans and receivables – net	P 302,124,571 19,851,240				P 302,124,571 19,851,240
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement Loans and	P 302,124,571 19,851,240 208,343,199	P - -	P - -		P 302,124,571 19,851,240 208,343,199
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement Loans and receivables – net Investment securities at	P 302,124,571 19,851,240 208,343,199 18,217,262	P - - - 75,901,919	P - - - 95,073,710		P 302,124,571 19,851,240 208,343,199 189,192,891
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement Loans and receivables – net Investment securities at amortized cost	P 302,124,571 19,851,240 208,343,199 18,217,262 100,595,486	P - - - 75,901,919 100,747,290	P - - - 95,073,710 472,260,868		P 302,124,571 19,851,240 208,343,199 189,192,891 673,603,644
2022: Financial assets Due from BSP Due from other banks Loans and receivables arising from repur- chase agreement Loans and receivables – net Investment securities at amortized cost Total financial assets Financial liabilities	P 302,124,571 19,851,240 208,343,199 18,217,262 100,595,486 649,131,758	P - - - 75,901,919 100,747,290	P - - - 95,073,710 472,260,868		P 302,124,571 19,851,240 208,343,199 189,192,891 <u>673,603,644</u> 1,393,115,545

The Bank's exposure to interest rate risk pertains to the fluctuations in interest rates of its financial instruments. To minimize the possible adverse effects of these fluctuations on the Bank's profit or loss, only placements with interest rates that are within the prevailing market rates are pursued. Placements with interest rates, which are significantly higher or lower than the prevailing market rates, are not prioritized by the Bank following the concept of risk and return trade-off.

The table in the below illustrates the sensitivity of profit to a reasonably possible change in interest rates of +/-1.50% and +/-1.40% in 2023 and 2022, respectively. These changes are considered to be reasonably possible based on observation of current market conditions. The calculations are based on the change in the average market interest rate for each period, and the financial instruments held at the end of each reporting period that are sensitive to change in interest rates. All other variables are held constant.

	2023	2022
	+50 bp -50 bp	+50 bp -50 bp
Profit before tax Capital funds	P11,960,841 (P11,960,841) 8,970,631 (8,970,631)	P11,816,221 (P11,816,221) 8,862,166 (8,862,166)

In addition, the Bank has no significant long-term borrowings with variable or fixed interest rates as of December 31, 2023 and 2022.

(c) Liquidity Risk

Liquidity risk is the risk that there are insufficient funds available to adequately meet the credit demands of the Bank's customers and repay deposits on maturity. The Bank manages liquidity risk by holding sufficient liquid assets of appropriate quality to ensure short-term funding requirements are met and by maintaining a balanced loan portfolio which is repriced on a regular basis. In addition, the Bank seeks to maintain sufficient liquidity to take advantage of interest rate opportunities when they arise.

The tables below present an analysis of the maturity groupings of financial assets and financial liabilities (except lease liabilities – see Note 13.2) as of December 31, 2023 and 2022 in accordance with BSP account classifications.

	One to Three <u>Months</u>	Three Months to One Year	One to Five Years	More than Five Years	Total
<u>2023:</u>					
Financial assets Cash and other cash items Due from BSP Due from other banks Loans and receivables arising	P 11,406,888 37,062,690 22,042,016	P - - -	P - - -	P - - -	P 11,406,888 37,062,690 22,042,016
from repurchase agreement Loans and receivables - net Investment securities at	206,803,542 21,203,139	- 65,589,929	- 120,634,596	-	206,803,542 207,427,664
amortized cost - net Refundable deposits	150,207,813 90,314	- 2,395,909	674,315,902 <u>19,200</u>	- <u>3,015,935</u>	824,523,715 5,521,358
Total financial assets	448,816,402	67,985,838	794,969,698	3,015,935	1,314,787,873
Financial liabilities Deposit liabilities Other liabilities	500,514,220 <u>11,671,774</u>	-	-	-	500,514,220 <u>11,671,774</u>
Total financial liabilities	512,185,994	<u> </u>			512,185,994
Net Position	(<u>63,369,592</u>)	67,985,838	794,969,698	3,015,935	802,601,879
Cumulative Net Position	(<u>P63,369,592</u>)	<u>P 4,616,246</u>	<u>P 799,585,944</u>	<u>P 802,601,879</u>	<u>P - </u>
<u>2022</u> :					
Financial assets Cash and other cash items Due from BSP Due from other banks Loans and receivables arising	P 8,847,054 302,124,571 19,851,240	P - - -	P - - -	P - - -	P 8,847,054 302,124,571 19,851,240
from repurchase agreement Loans and receivables - net Investment securities at	208,343,199 18,217,262	- 75,901,919	95,073,710	-	208,343,199 189,192,891
amortized cost - net Refundable deposits	100,595,486 900,800	100,747,290 2,361,321	472,260,868 	3,015,934	673,603,644 6,297,255
Total financial assets	658,879,612	179,010,530	567,353,778	3,015,934	1,408,259,854
Financial liabilities Deposit liabilities Other liabilities	605,367,487 6,322,092	-	-	-	605,367,487 6,322,092
Total financial liabilities	611,689,579				611,689,579
Net Position	47,190,033	179,010,530	567,353,778	3,015,934	796,570,275
Cumulative Net Position	<u>P 47,190,033</u>	<u>P 226,200,563</u>	<u>P 793,554,341</u>	<u>P 796,570,275</u>	<u>P -</u>

5. CAPITAL MANAGEMENT POLICIES AND PROCEDURES

5.1 Capital Management and Regulatory Capital

The Bank's lead regulator, the BSP, sets and monitors capital requirements for the Bank. In implementing current capital requirements, the BSP requires the Bank to maintain a prescribed ratio of qualifying capital to risk-weighted assets.

Under current banking regulations, the combined capital accounts of each bank should not be less than an amount equal to 10% percent of its risk assets.

The qualifying capital of the Bank for purposes of determining the capital-to-risk assets ratio consists of Tier 1 capital plus Tier 2 capital elements net of the required deductions from capital such as:

- (a) unbooked valuation reserves and other capital adjustments as may be required by the BSP;
- (b) total outstanding unsecured credit accommodations to directors, officers, stockholders and related interests (DOSRI);
- (c) deferred tax asset or liability;
- (*d*) goodwill, if any;
- (e) sinking fund for redemption of redeemable preferred shares; and,
- (f) other regulatory deductions.

Risk assets consist of total assets after exclusion of cash on hand, due from BSP, loans covered by hold-out on or assignment of deposits, loans or acceptances under letters of credit to the extent covered by margin deposits, and other non-risk items as determined by the Monetary Board of the BSP.

The amount of surplus funds available for dividend declaration is determined also on the basis of regulatory net worth after considering certain adjustments.

The Bank's policy is to maintain a strong capital base as to maintain investor, creditor and market confidence and to sustain future development of the business. The impact of the level of capital on shareholder's return is also recognized and the Bank recognizes the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The Bank's regulatory capital is analyzed into two tiers which are Tier 1 Capital plus Tier 2 Capital less deductions from the total of Tier 1 and Tier 2 capital for the following:

- (a) investments in equity of unconsolidated subsidiary banks and other financial allied undertakings, but excluding insurance companies;
- (b) investments in debt capital instruments of unconsolidated subsidiary banks;
- (c) investments in equity of subsidiary insurance companies and non-financial allied undertakings;
- (d) reciprocal investments in equity of other banks/enterprises; and,
- (e) reciprocal investments in unsecured subordinated term debt instruments of other banks/quasi-banks qualifying as Hybrid Tier 1, Upper Tier 2 and Lower Tier 2, in excess of the lower of (i) an aggregate ceiling of 5% of total Tier 1 capital of the bank excluding Hybrid Tier 1; or (ii) 10% of the total outstanding unsecured subordinated term debt issuance of the other bank/quasi-banks.

Any asset deducted from the qualifying capital in computing the numerator of the risk-based capital ratio shall not be included in the risk-weighted assets in computing the denominator of the ratio.

The Bank's regulatory capital position as of December 31 follows:

	2023	2022
Tier 1 Capital		
Common stock	P 566,727,900	P 566,727,900
Surplus and reserves	222,609,259	219,365,667
Undivided profits for the year	8,052,257	2,619,447
	797,389,416	788,713,014
Less deduction from Tier 1 capital		
Total outstanding unsecured		
DOSRI loans	-	-
Deferred tax assets	(<u>5,123,332</u>)	(<u>5,123,332</u>)
	792,266,084	783,589,682
Tier 2 Capital		
General loan loss provision	1,100,000	900,000
Total Qualifying Capital	<u>P 793,366,084</u>	<u>P 784,489,682</u>
Total Risk Weighted Assets		
Credit risk	P 149,192,843	P 123,728,982
Operational risk	102,318,847	115,794,005
	<u>P_251,511,690</u>	<u>P 239,522,987</u>

The Bank's credit risk weighted assets as of December 31 are computed as follows:

(a) 0% Risk Weight

		2023		2022
Cash and other cash items	Р	11,406,888	Р	8,847,054
Due from BSP		37,062,690		302,124,571
Investment securities at amortized cost Loans and receivables arising from		820,000,000		670,076,457
repurchase agreement/participation with recourse, and securities lending and borrowing transactions		206,693,512		208,247,752
Loans to the extent covered by hold-out on, or assignment of, deposit substitutes		110 021 209		111 402 259
maintained with the lending bank		<u>110,921,698</u>		111,403,258
	L,	,186,084,788	1	,300,699,092
		0%		0%
	<u>P</u>	-	<u>P</u>	_

	2023	2022
Other assets, gross of general loan loss provision Less: Total outstanding unsecured credit accommodations, both direct and indirect to DOSRI, net of allowance	<u>P 145,292,107</u>	<u>P 119,169,839</u>
for credit losses	-	
Deferred tax assets	5,123,332	5,123,332
	5,123,332	5,123,332
	140,168,775 100%	114,046,507 100%
	<u>P 140,168,775</u>	<u>P 114,046,507</u>
(c) 150% Risk Weight		
	2023	2022
Non-performing loans	P 6,016,046 150%	P 6,454,983 150%
	<u>P 9,024,068</u>	<u>P 9,682,475</u>

There were no on-balance sheet accounts classified under 20%, 50% and 75% riskweights as of December 31, 2023 and 2022.

The Bank's operational risk weighted assets as of December 31 are computed asfollows:

	2023	2022
Net Interest Income		
Interest income	P 66,275,969	P 75,877,190
Interest expense	(<u>5,659,881</u>)	(<u>6,735,498</u>)
	60,616,088	69,141,692
Other Non-interest Income		
Fees and commissions income	7,464,664	7,949,799
Other income	131,813	104,513
	7,595,477	8,054,312
Gross Income	68,212,565	77,196,004
Capital Charge (12%)	8,185,508	9,263,520
Adjusted Capital Charge (125%)	10,231,885	11,579,401
Multiplied by factor 10	10	10
Total Operational Risk-Weighted Assets	<u>P 102,318,847</u>	<u>P 115,794,010</u>

The Bank is not engaged in trading and has no foreign currency denominated assets subject to market risk.

	2023	2022
Capital Ratios		
Total regulatory capital expressed as percentage of total risk weighted assets	315.44 %	327.52 %
Total Tier 1 capital expressed as percentage of total risk weighted assets	315.00%	327.15%

As of December 31, 2023 and 2022, based on the above capital ratios, the Bank has complied with the BSP requirement on the ratio of combined capital accounts against he risk assets.

Prior to October 9, 2014, a thrift bank whose head office is located in Metro Manila is required to have a minimum capital of P400.0 million. Subsequently, the BSP issued Circular No. 854, *Minimum Capitalization of Banks*, and increased the minimum capitalization requirement to P750.0 million which must be satisfied within five years from the date of effectivity. Banks which comply with the amended capital levels must submit to the BSP a certification within 30 calendar days from the date of effectivity of this circular. Banks not meeting the minimum required capital must submit to the BSPwithin one year from the date of effectivity of this circular an acceptable capital build-up program. In 2023 and 2022, the Bank complies with minimum capitalizationrequirement.

5.2 Capital Allocation

The allocation of capital between specific operations and activities is, to a large extent, driven by optimization of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily upon the regulatory capital. The process of allocating capital to specific operations and activities is undertaken independently of those responsible of the operation and is subject to review by the Bank's Executive Committee.

Although maximization of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Bank to particular operations activities, it is not the sole basis used for decision making. The Bank's policies in respect of capital management and allocation are reviewed regularly by the BOD.

5.3 Minimum Liquidity Ratio

On February 8, 2018, the BSP issued Circular No. 996, *Amendments to the Liquidity Coverage Ratio Framework for Stand-Alone Thrift Banks, Rural Banks, Cooperative Banks and Quasi-Banks*, which provide guidance on and prescribes the prudential requirement for covered institutions to maintain eligible stock of liquid assets proportionate to the level of total qualifying liabilities (i.e., both on and off-balance sheet liabilities). Eligible liquid assets shall include cash and other liquid assets that are immediately liquefiable and free from encumbrances.

The minimum liquidity ratio (MLR) of 20% shall be complied with on an ongoing basis absent a period of financial stress effective January 1, 2019.

The Bank's MLR as of December 31, 2023 and 2022 are analyzed below.

	2023	2022
Eligible stock of liquid assets Total qualifying liabilities	P 1,097,193,107 517,034,240	P 1,209,030,824 616,521,668
MLR	212.21%	196.11%

6. CATEGORIES AND OFFSETTING OF FINANCIAL ASSETS AND FINANCIAL LIABILITIES

6.1 Carrying Amounts and Fair Values by Category

The carrying amounts and fair values of the categories of financial assets presented in the statements of financial position are shown below.

		2023	2022
	Notes	Carrying Fair Amounts Values	Carrying Fair Amounts Values
Financial asset:			D 100 100 001 D 100 100 001
Loans and receivables – net	11	P 207,427,664 P 207,427,664	
Refundable deposits	14	5,521,358 5,521,358	6,297,255 6,297,255
Investment securities at amortized cost	10	824,523,715 835,939,171	673,603,644 659,744,108
		P1.037.472.737 P 1.048.888.193	P 869.093.790 P 855.234.254
<i>Financial liability:</i> Deposits Accrued expenses	15 16	P 500,514,220 P 500,514,220 3,151,617 3,151,617 P 503,665,837 P 503,665,837	P 605,367,487 P 605,367,487 6,297,255 `6,297,255 P 611,664,742 P 611,664,742

See Note 2.4 for a description of the accounting policies for each category of financial instruments including the determination of fair values.

A description of the Bank's risk management objectives and policies for financial instruments is provided in Notes 4.1 and 4.2.

6.2 Offsetting Financial Assets and Financial Liabilities

The Bank's loans and receivables secured through hold-out on deposits are the only financial assets subject to offsetting, enforceable master netting arrangements and similar agreements. However, the Bank does not present such loans and receivablesnet of the deposit liabilities in the statements of financial position.

The following are the gross amounts of loans and receivables and the related hold-out deposits:

	_	Loans and Receivables	Hold-out on <u>Deposits</u>	Net	t Amount
December 31, 2023	Р	111,881,105	(P 114,039,108)	(P	2,158,003)
December 31, 2022	Р	111,881,105	(P114,039,108)	(P	2,158,003)

7. FAIR VALUE MEASUREMENT AND DISCLOSURES

7.1 Fair Value Hierarchy

In accordance with PFRS 13, *Fair Value Measurement*, the fair value of financial assets and financial liabilities and non-financial assets which are measured at fair value on a recurring or non-recurring basis and those assets and liabilities not measured at fair value but for which fair value is disclosed in accordance with other relevant PFRS, are categorized into three levels based on the significance of inputs used to measure the fair value.

The fair value hierarchy has the following levels:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that an entity can access at the measurement date;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly(i.e., derived from prices); and,
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The level within which the asset or liability is classified is determined based on the lowest level of significant input to the fair value measurement.

For purposes of determining the market value at Level 1, a market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis.

For investments which does not have quoted market price, the fair value is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market value of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

7.2 Financial Instruments Measured at Fair Value

The Bank does not have financial instruments measured at fair value as of December 31, 2023 and 2022.

7.3 Financial Instruments Measured at Amortized Cost for which Fair Value is Disclosed

The Bank has certain financial assets and financial liabilities measured at amortized cost as of the end of the reporting period whose related fair value are disclosed (see Note 6.1). As those financial instruments are mostly short-term in nature, management considers the carrying amounts of those instruments to approximate their fair values.

The table below summarizes the fair value hierarchy of the Bank's financial assets which are not measured at fair value in the statements of financial position but for which fair value is disclosed.

	Notes		Level 1		Level 2		Level 3	Total
<u>2023:</u>								
Financial assets: At amortized cost: Loans and receivables – net Investment securities	11 10	Р	- 835,959,171	Р	-	Р	207,427,664 -	P 207,427,664 835,959,171
<u>2022:</u>								
Financial assets: At amortized cost: Loans and receivables – net Investment securities	11 10	Р	- 659,744,108	Р	-	Р	189,192,891 -	P 189,192,891 659,744,108

For financial assets and financial liabilities, other than Investment securities at amortized cost, with fair values included in Level 1, management considers that the carrying amounts of those short-term financial instruments approximate their fair values. Investment securities at amortized cost consist of government securities issued by various Philippine agencies and corporate debt securities with fair value determined based on prices published in BVAL, which represent the net clean close prices at the end of the reporting period.

The fair values of the financial assets and financial liabilities included in Level 2 and Level 3 above which are not traded in an active market is determined by using generally acceptable pricing models and valuation techniques or by reference to the current market value of another instrument which is substantially the same after taking into account the related credit risk of counterparties, or is calculated based on the expected cash flows of the underlying net asset base of the instrument.

When the Bank uses valuation techniques, it maximizes the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to determine the fair value of an instrument are observable, the instrument is included in Level 2. Otherwise, it is included in Level 3.

There has been no change to the valuation techniques used by the Bank during the year for its non-financial assets. Also, there were no transfers into or out of Level 3 fair value hierarchy in both years.

8. CASH AND CASH EQUIVALENTS

Cash and cash equivalents as of December 31 are as follows:

	Note		2023		2022
Cash and other cash items		Р	11,406,888	Р	8,847,054
Due from BSP			37,062,690		302,124,571
Due from other banks			22,042,016		19,851,240
Loans and receivables arising from					
repurchase agreement	9		206,803,542		208,343,199
		Р	277.315.136	Р	539,166,064

Cash and other cash items include total amount of cash in the Bank's vault and checks and other cash items.

Due from BSP account consists of deposits with the BSP for mandatory reserves and other than mandatory reserves. Mandatory reserves represent the balance of the deposit accounts maintained with the BSP primarily to meet reserve requirements and to serve as a clearing account for any interbank claims. Other than mandatory reserves, this account includes ODF in both 2023 and 2022 with the BSP which are maintained to maximize earnings from excess funds earning effective interest from 1.5% to 5.0% in 2023 and 1.5% for 2022. Interest income earned from due from BSP is presented under Interest Income from Due from BSP and Other Banks in the statements of comprehensive income.

Due from other banks consist of demand, savings and short-term time deposits. Savings deposits earn effective interest ranging from 0.10% to 0.13% both in 2023 and 2022.

9. LOANS AND RECEIVABLES ARISING FROM REPURCHASE AGREEMENT

These represent loans and receivables from BSP as of December 31, 2023 and 2022 arising from overnight lending from excess liquidity which earn effective interest from 5.5% to 6.5% in 2023 and 2.0% to 5.5% in 2022. These loans have a term of five days in 2023 and 2022 and are included as cash and cash equivalents for cash flow reporting purposes (see Note 2.4). Interest income earned from these financial assets is presented under Interest Income in the statements of comprehensive income.

10. INVESTMENT SECURITIES AT AMORTIZED COST

The Bank's investment securities at amortized cost, consisting of government-issued securities, which will mature within five years, amounted to P824.5 million and P673.6 million, respectively, as of December 31, 2023 and 2022.

Effective interest rates on these assets range from 2.4% to 6.1% per annum in 2023 and from 2.4% to 4.9% per annum in 2022. The Bank's interest income from investments securities at amortized cost amounted to P36.9 million and P24.1 million in 2023 and 2022, respectively, as presented in the statements of comprehensive income.

Changes in the Bank's investment securities at amortized cost are summarized below.

	2023	2022
Balance at beginning of year Additions	P 670,076,457 200,000,000	P 570,360,680 100,000,000
Premium amortization	(76,457)	(284,223)
Maturities	(<u>50,000,000</u>)	_
	820,000,000	670,076,457
Accrued interest income	4,523,715	3,527,187
Balance at end of year	<u>P 824,523,715</u>	<u>P 673,603,644</u>

As of December 31, 2023 and 2022, the fair value of the Bank's investments securities at amortized cost is P835.9 million and P659.7 million, respectively (see Note 6.1).

11. LOANS AND RECEIVABLES

This account is composed of the following:

	Note		2023		2022
Receivables from customers	19	Р	210,181,695	Р	191,895,217
Accrued interest income			<u>924,309</u>		1,346,885
			211,106,004		193,242,102
Unamortized direct acquisition cost			2,104,608		1,752,177
Allowance for impairment		(5,323,541)	(5,323,541)
Unearned discount		(<u>459,407</u>)	(477,847)
		<u>P</u>	207,427,664	<u>P</u>	189,192,891

The maturity profile of the Bank's loans and receivables follows:

	2023		2022
Within one year Within two to five years	P 86,793,067 120,634,597	P	94,119,181 95,073,710
	<u>P 207,427,664</u>	<u>P</u>	189,192,891

The Bank has no restructured loans in both years. The breakdown of receivables from customer as to loan status (after allowance for impairment losses) are shown below.

	2023	2022
Current Past due:	<u>P 204,165,649</u>	<u>P 185,176,087</u>
Performing	-	264,145
Non-performing	6,016,046	6,454,983
Total past due	6,016,046	6,719,128
Total	210,181,695	191,895,215
Accrued interest receivable	924,309	1,346,885
	211,106,004	193,242,102
Unamortized direct acquisition cost	2,104,608	1,752,177
Allowance for impairment	(5,323,541) (5,323,541)
Unearned discount	(<u>459,407</u>) (477,847)
	<u>P_207,427,664</u>	<u>P 189,192,891</u>

The Bank's past loans and receivable classified as to type of loan is as follows:

	Performing		Non- performing		Total Loan Portfolio	
December 31, 2023						
Loans to individual Loans to private corporation Medium enterprises Other microenterprise entity	P	- - -	P	5,313,534 199,867 212,851 289,794		5,313,534 199,867 212,851 289,794
Net carrying amount	<u>P</u>		<u>P</u>	<u>6,016,046</u>	<u>P</u>	<u>6,016,046</u>
December 31, 2022						
Loans to individual Loans to private corporation Medium enterprises Other microenterprise entity	P	264,145 - -	P	5,657,473 212,851 199,867 384,793	P	5,921,618 212,851 199,867 <u>384,793</u>
Net carrying amount	<u>P</u>	264,145	<u>P</u>	6,454,984	<u>P</u>	6,719,129

The breakdown of gross receivables from customers as to type of security follows:

	2023	2022
Secured:		
Chattel mortgage	P 73,643,090	P 59,403,874
Hold-out on deposit	111,381,105	111,881,105
Real estate mortgage	22,400,000	18,010,238
00	207,424,195	189,295,217
Unsecured loans	2,757,500	2,600,000
	<u>P 210,181,695</u>	<u>P 191,895,217</u>

There were no movements on the Bank's beginning and ending balance of allowance for impairment for both 2023 and 2022.

Loans and receivables earn annual effective interest at rates ranging from 4.0% to 26.6% in 2023 and from 4.25% to 27.4% in 2022. Interest income earned from these financial assets is presented under Interest Income in the statements of comprehensive income.

Unamortized direct acquisition cost pertains to directly attributable cost incurred by the Bank relating to the origination of their auto loans. These costs are amortized using the effective interest method. In 2023 and 2022, amortization of direct acquisition of P2.6 million and P5.3 million, respectively, are presented as reduction to Interest Income on Loans and Receivables in the statements of comprehensive income.

The total outstanding DOSRI loans granted by the Bank amounted to nil for both December 31, 2023 and 2022.

In 2023 and 2022, the Bank's non-performing loans are all pertaining to auto-loans.

12. BANK PREMISES, FURNITURE, FIXTURES AND EQUIPMENT

The gross carrying amounts and accumulated depreciation and amortization of bank premises, furniture, fixtures and equipment at the beginning and end of 2023 and 2022 are shown below.

	Leasehold Improvements	Furniture, Fixtures and Equipment		Total
December 31, 2023				
Cost	P 11,017,034	P 28,477,325	Р	39,494,359
Accumulated depreciation and amortization	(10,802,363)	((33,243,280)
Net carrying amount	P 214,671	P 6,036,408	P	6,251,079
December 31, 2022 Cost Accumulated depreciation and amortization Net carrying amount		P 28,989,609 (<u>24,185,591</u>) <u>P 4,804,018</u>		β9,785,283 <u>34,981,265</u>) <u>4,804,018</u>
January 1, 2022 Cost Accumulated depreciation and amortization Net carrying amount		P 30,715,500 (<u>26,648,592</u>) <u>P 4,066,908</u>		

A reconciliation of the carrying amounts at the beginning and end of 2023 and 2022 of bank premises, furniture, fixtures and equipment is shown below.

		easehold rovements	Furniture, Fixtures and ts <u>Equipment</u>		Total	
Balance at January 1, 2023 net of accumulated depreciation and amortization Additions Disposals Depreciation and amortization charges	Р	- 221,360 -	P (4,804,018 2,895,131 5,458) (P	4,804,018 3,116,491 5,458)
for the year	(6,689)	(1,657,283) ((1,663,972)
Balance at December 31, 2023 net of accumulated depreciation and amortization	<u>P</u>	214,671	<u>P</u>	6,036,408	<u>P</u>	6,251,079
Balance at January 1, 2022 net of accumulated depreciation and amortization Additions Disposals Depreciation and amortization charges	Р	- -	P (4,066,908 2,342,822 1,549)	(4,066,908 2,342,822 1,549)
for the year Balance at December 31, 2022 net of accumulated depreciation and amortization	P	-	(P	<u>1,604,163</u>) 4,804,018	(P	<u>1,604,163</u>) 4,804,018

The BSP requires that investments in fixed assets do not exceed 50% of the Bank's unimpaired capital. As of December 31, 2023 and 2022, the Bank has satisfactorily complied with this BSP requirement.

In 2023 and 2022, the Bank recognized gain on sale of equipment totaling P0.01 million and P0.7 million, respectively, and is presented as part of Others under Other Income in the statements of comprehensive income.

Certain fully depreciated furniture and fixtures, and equipment with original cost amounting to P19.1 million and P17.0 million are still being used in operations as of December 31, 2023 and 2022, respectively.

13. LEASES

The Bank has leases for certain offices. With the exception of short-term leases and leases of low-value underlying assets, each lease is reflected on the statements of financial position as a right-of-use asset and a lease liability. Variable lease payments which do not depend on an index or a rate are excluded from the initial measurement of the lease liability and asset.

Each lease generally imposes a restriction that, unless there is a contractual right for the Bank to sublet the asset to another party, the right-of-use asset can only be used by the Bank. Leases are either non-cancellable or may only be cancelled by incurring a substantive termination fee. Some leases contain an option to purchase the underlying lease asset outright at the end of the lease, or to extend the lease for a further term.

The Bank is prohibited from selling or pledging the underlying leased assets as security. For leases over offices, the Bank must keep those properties in a good state of repair and return the properties in their original condition at the end of the lease. Further, the Bank must ensure the leased assets and incur maintenance fees on such items in accordance with the lease contracts.

As of December 31, 2023 and 2022, the Bank has two right-of-use assets leased with remaining lease term ranging from 14 months to 43 months and two to 54 months respectively; thus, having an average remaining lease term of 29 months and 28 months, respectively. These leased assets do not have any enforceable extension options, options to purchase and termination options.

13.1 Right-of-use Assets

The carrying amounts of the Bank's right-of-use assets for its offices are presented in the statements of financial position and the movement during the year is shown below.

		2023		2022
Balance at beginning of year Additions Depreciation and amortization	P (3,186,772 879,648 <u>1,103,132</u>)	P (926,854 3,316,544 <u>1,056,626</u>)
Balance at end of year	<u>P</u>	2,963,288	<u>P</u>	3,186,772

13.2 Lease Liabilities

Lease liabilities are presented in the statements of financial position are as follows (see Note 16):

	2023		2022		
Current Non-current	P	809,057 2,437,332	P	681,900 2,682,966	
	<u>P</u>	3,246,389	<u>P</u>	3,364,866	

As at December 31, 2023 and 2022, the Bank has no lease commitments which had not commenced.

The lease liabilities are secured by the related underlying assets. The undiscounted maturity analysis of lease liabilities are as follows:

		2023		2022
Within one year More than one year but	Р	1,002,559	Р	789,713
not more than five years		2,243,830		2,430,103
	<u>P</u>	3,246,389	P	3,219,816

13.3 Lease Payments Not Recognized as Liabilities

The Bank has elected not to recognize a lease liability for short-term leases or for leases of low value assets. Payments made under such leases are expensed on a straight-line basis. In addition, certain variable lease payments are not permitted to be recognized as lease liabilities and are expensed as incurred.

The expenses relating to short-term leases amounted to P1.1 and P1.0 million, respectively, in 2023 and 2022 and are presented as Occupancy under Other Operating Expenses in the statements of comprehensive income.

At December 31, 2023 and 2022, the Bank is not committed to any short-term leases.

13.4 Additional Profit or Loss and Cash Flow Information

The total cash outflow in respect of leases amounted to P1.7 million and P1.2 million in 2023 and 2022, respectively. Interest expense in relation to lease liabilities amounted to P0.3 million for both 2023 and 2022, and is presented as part of Others under Interest Expense in the statements of comprehensive income.

14. OTHER RESOURCES

Other resources include the following:

	Note		2023		2022
Refundable deposits Deferred tax assets - net	21	Р	5,521,358	Р	6,297,255
Computer software - net	21		5,123,332 3,706,643		5,123,332 1,546,423
Prepaid expenses Stationery and unused supplies Others			903,918 817,030 1,739,777		784,556 897,716 821,241
Others		<u>P</u>	<u>1,739,777</u> <u>17,812,058</u>	P	<u> </u>

Refundable deposits are remeasured at amortized cost using the effective interest rates at the inception of the lease contracts. The fair values on initial recognition of the refundable deposits were determined by calculating the present value of the future cash flows anticipated until the end of the lease term using discount rates determined by reference to market interest rate of comparable financial instrument.

Changes in the Bank's Computer software are summarized below.

	Note		2023		2022
Balance at beginning of year Additions Amortization	18	P (1,546,423 3,092,860 <u>932,640</u>)	P (565,166 1,656,050 <u>674,793</u>)
Balance at beginning of year		<u>P</u>	<u>3,706,643</u>	<u>P</u>	1,546,423

The maturity profile of the Bank's other resources are as follows:

		2023		2022
Within one year	Р	3,316,127 14,495,931	Р	2,350,180 13,120,343
More than one year		<u></u>		· · · · · · · · · · · · · · · · · · ·
	<u>P</u>	<u>17,812,058</u>	<u>P</u>	15,470,523

15. DEPOSIT LIABILITIES

This account consists of the following:

		2023		2022
Demand	Р	12,019,571	Р	36,861,664
Savings		485,294,652		566,279,471
Time		3,199,997		2,226,352
	<u>P</u>	500,514,220	<u>P</u>	605,367,487

As of December 31, 2023 and 2022, all of the Bank's deposit liabilities have maturity of one year or less.

Certain special savings accounts and time deposits have maturity of one to 30 days, with interest rates ranging from 1.25% to 2.5% per annum both in 2023 and 2022.

In 2014, required reserves against deposit and deposit substitute liabilities shall be 8.0% for demand, savings and time deposits under BSP issued Circular No. 832, *Increase in Reserve Requirements*. Further, in 2018, BSP Circular No. 1004, *Reduction in Reserve Requirements*, was released and it retained the reserve requirements for thrift banks. In 2019, BSP released BSP Circular No. 1063, *Reduction in Reserve Requirements*, reducing the required reserves to 4% for thrift banks. In 2020, BSP Circular No. 1092, *Reduction in Reserve Requirements* was released further reducing the required reserves to 3.0%.

In 2023, BSP Circular No. 1175, *Reduction in Reserve Requirements* was released further reducing the required reserves to 2% effective June 30, 2023. The Bank is compliant with these BSP regulations as of the end of each reporting period.

Deposit liabilities incur annual interests at rates ranging from 0.25% to 2.5% both in 2023 and 2022. Interest expense incurred from these is presented under Interest Expense in the statements of comprehensive income.

16. OTHER LIABILITIES

The breakdown of this account is shown below.

	Notes		2023		2022
Retirement benefit obligation	20.2	Р	22,128,438	Р	20,597,027
Manager's checks			4,252,529		1,264,172
Lease liabilities	13.2		3,246,389		3,364,866
Accrued expenses			3,151,617		2,626,184
Dormant credits			1,339,076		1,050,910
Income tax payable			996,110		789,599
Withholding tax payable			346,591		269,828
Others			2,928,555		1,380,827
		<u>P</u>	38,389,305	<u>P</u>	31,343,413

The Bank has no secured liabilities and assets pledged as securities as of December 31, 2023 and 2022.

17. CAPITAL FUNDS

The Bank's authorized common stock is P1,000,000,000, divided into 10,000,000 shares with a par value of P100 per share.

The Bank's issued and outstanding shares as of December 31, 2023 and 2022 totaled to 5,667,279 shares amounting to P566,727,900.

The Bank has 29 stockholders owning 100 or more shares each of the Bank's common stock, as of December 31, 2023 and 2022.

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18. OTHER OPERATING EXPENSES

This account is composed of the following:

	Note		2023		2022
Amortization of computer software Repairs and maintenance Stationery and supplies Fuel and lubricants Postage, telephone and cables Supervision and examination fees Advertising Travel Miscellaneous	14	P	932,640 688,245 511,534 505,710 489,770 376,906 166,036 75,219 972,218	P	674,793 763,667 590,441 661,316 507,985 324,352 143,736 12,950 1,192,188
		<u>P</u>	4,718,278	<u>P</u>	4,871,428

19. RELATED PARTY TRANSACTIONS

The summary of the Bank's significant transactions with its related parties as of and for the years ended December 31, 2023 and 2022 is as follows:

			2023				202	22
Related Party Category	Notes		Amount of Fransaction	0	utstanding Balance	_	Amount of Transaction	Outstanding Balance
Key Management Personnel:								
Loans	19.1	Р	-	Р	-	(P	30,497)	Р -
Deposits	19.1		912,427		58,510,961	(5,641,001)	57,598,535
Compensation	19.3		8,303,679		-		8,251,194	-
Related Party Under Common Ownership:								
Loans	19.2		2,294		58,398,472		2,330	58,396,177
Deposits	19.2	(P	77,608,590)		261,997,608		4,299,087	339,506,198

19.1 DOSRI Loans and Deposits

In the ordinary course of business, the Bank has loan and deposit transactions with certain DOSRI. Under existing policies of the Bank, these loans and deposits are made substantially on the same terms as with other individuals and businesses of comparable risks.

As of December 31, 2023 and 2022, the Bank has no outstanding DOSRI loans.

Other information relating to the loans and guarantees granted to DOSRI and other related parties are presented in Note 23(f).

19.2 Other Related Party Transactions

The Bank has related party transactions in accordance with the existing policies and procedures, which are entered into the best interest of the Bank and consistent with the policy of transparency, fairness and integrity. Significant or material transactions that exceeded the defined materiality threshold limit were duly approved by the BOD.

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Related party transactions on loans with original principal amount of P58,500,000, has an outstanding balance of P58.4 million in both December 31, 2023 and 2022, and are shown as part of Receivables from customers under Loans and Receivables account in the statements of financial position (see Note 11), will mature within one to two years, are fully secured with deposits and earn 10.0% to 12.0% interest both in 2023 and 2022.

Deposits from other related parties amounting to P262.0 million and P339.5 million as of December 31, 2023 and 2022, respectively, are shown as part of Deposit Liabilities account in the statements of financial position (see Note 15), and are a mix of time deposits, current accounts, and savings accounts, with interest rates ranging from 0.25% to 1.75% per annum both in 2023 and 2022.

On July 1, 2007, the Bank entered into a five-year contract of lease with LHI Real Estate Corporation, a related entity under common ownership, and renewed on July 1, 2012 for another five years. On June 30, 2017, the same contract was renewed until June 30, 2022. In 2022, the same contract was renewed for another five years. In 2022, the Bank received written notice from the lessor waiving the rent until the end of the contract, June 30, 2027.

19.3 Key Management Personnel

The compensation of key management personnel pertains to short-term benefits only.

The total expense is shown as part of Employee Benefits account in the statements of comprehensive income (see Note 20).

20. EMPLOYEE BENEFITS

20.1 Employee Benefits

Expenses recognized for salaries and employee benefits are presented below.

	Notes		2023		2022
Short-term employee benefits Post-employment defined benefits	19.3 20.2(b)	P	24,959,933 643,736	Р	23,969,662 619,665
		<u>P</u>	25,603,669	<u>P</u>	24,589,327

20.2 Post-employment Benefits

(a) Characteristics of the Defined Benefit Plan

The Bank does not have an established retirement plan and only conforms to the minimum regulatory benefit under R.A. No. 7641, *The Retirement Pay Law*, which is of the defined benefit type and provides a retirement benefit in lump sum equal to 22.5-day pay for every year of credited service. The regulatory benefit is paid in a lump sum upon retirement. The normal retirement age is 60 with a minimum of five years of credited service.

The retirement plan is unfunded as of the end of the reporting period.

Actuarial valuations are made every year to update the retirement benefit costs and the amount of contributions. All amounts presented in the succeeding page are based on the actuarial valuation report obtained from an independent actuary in 2023 and 2022.

The movements in present value of the retirement benefit obligation recognized in the books are as follows presented as part of Other Liabilities (see Note 16)]:

		2023		2022
Balance at beginning of year	Р	20,597,027	Р	19,134,679
Interest cost		1,511,822		958,647
Current service cost		643,736		619,665
Remeasurements –				
Actuarial losses (gains) arising from:				
Changes in financial assumptions		250,833	(849,185)
Changes in demographic				
assumptions		53,995		45,472
Experience adjustments	(<u>928,975</u>)		687,749
Balance at end of year	<u>P</u>	22,128,438	<u>P</u>	20,597,027

The components of amounts recognized in profit or loss and in other comprehensive income in respect of the defined benefit obligation are shown below.

		2023		2022
Recognized in profit or loss:				
Current service cost	Р	643,736	Р	619,665
Interest expense		1,511,822		958,647
	<u>P</u>	2,155,558	<u>P</u>	1,578,312
Recognized in other comprehensive income: Actuarial gains (losses) from:				
Changes in financial assumptions	(P	250,833)	Р	849,185
Experience adjustments	(-	928,975	(687,749)
Changes in demographic assumptions	(<u>53,995</u>)	È	45,472)
	<u>P</u>	624,147	<u>P</u>	115,964

Current service cost is presented as part of Employee Benefits account (see Note 20.1) under Other Operating Expenses while interest expense is presented as part of Others under Interest Expense in the statements of comprehensive income.

Amounts recognized in other comprehensive income were included within the item that will not be reclassified subsequently to profit or loss.

In determining the amounts of post-employment benefit obligation, the following significant actuarial assumptions were used:

	2023	2022
Discount rates	6.63%	7.34%
Expected rate of salary increases	2.00%	2.00%

Assumptions regarding future mortality experience are based on published statistics and mortality tables. The average remaining working lives of an individual retiring at the age of 60 is 11.6 years. These assumptions were developed by management with the assistance of an independent actuary. Discount factors are determined close to the end of each reporting period by reference to the interest rates of zero-coupon government bonds determined using BVAL with terms of maturity approximating to the terms of the retirement obligation. Other assumptions are based on current actuarial benchmarks and management's historical experience.

(c) Risks Associated with the Retirement Plan

The plan exposes the Bank to actuarial risks such as interest rate risk, longevity risk, and salary risk.

(i) Interest Rate Risk

The present value of the defined benefit obligation (DBO) is calculated using a discount rate determined by reference to market yields of government bonds.

Generally, a decrease in the interest rate of a reference government bond will increase the plan obligation.

(ii) Longevity and Salary Risks

The present value of the DBO is calculated by reference to the best estimate of the mortality of the plan participants during their employment and to their future salaries. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the plan obligation.

(d) Other Information

The information on the sensitivity analysis for certain significant actuarial assumptions, asset-liability matching strategy, and the timing and uncertainty of future cash flows related to the retirement plan are described below and in the succeeding page.

(i) Sensitivity Analysis

Each sensitivity analysis on the significant actuarial assumptions was prepared by remeasuring the DBO at the actuarial valuation report date after first adjusting one of the current assumptions according to the applicable sensitivity increment or decrement, based on changes in the relevant assumption that were reasonably possible at the valuation date, while all other assumptions remained unchanged.

The sensitivities were expressed as the corresponding change in the DBO.

The table below summarizes the effects of changes in the significant actuarial assumptions used in the determination of the retirement benefit obligation as of December 31, 2023 and 2022.

	Impact on retirement benefit obligation						
	Change in assumption	8		Decrease in assumption			
December 31, 2023							
Discount rate Salary increase rate	+/-0.50% +/-1.00%	(P	177,927) P 389,296 (184,350 368,612)			
December 31, 2022							
Discount rate Salary increase rate	+/-0.50% +/-1.00%	(P	163,792) P 361,188 (169,816 341,374)			

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. When calculating the sensitivity of the DBO to significant actuarial assumptions, the same method (present value of the DBO calculated with the projected unit credit method at end of the reporting period) has been applied as when calculating the pension liability recognized within the statements of financial position.

(ii) Funding Arrangements and Expected Contributions

The Bank does not have a formal retirement plan and does not maintain any funded plan assets. Moreover, the Bank's management does not plan to establish funded plan assets for its DBO as at the end of the year. As such, no contribution is expected in the succeeding year.

The maturity profile of undiscounted expected benefit payments is as follows:

		2023		2022
Within one year More than one year to five years More than five years	P	17,725,361 5,122,590 <u>3,766,108</u>	P	17,236,913 1,239,158 6,263,331
	<u>P</u>	26,614,059	<u>P</u>	24,739,402

The weighted average duration of the DBO at the end of the reporting period is 1.6 years.

21. TAXES

The components of tax expense as reported in profit or loss follow:

		2023		2022
Current tax expense:				
Final tax at 20%	Р	11,060,294	Р	7,374,876
Minimum corporate income tax				
tax (MCIT) at 1.5% in 2023				
and 1% in 2022		201,944		201,876
		11,262,238		7,576,752
Deferred tax expense) -)		- , ,
arising from origination and				
reversal of temporary differences		-		33,325
	<u>P</u>	11,262,238	<u>P</u>	7,610,077

On March 26, 2021, RA No. 11534, *Corporate Recovery and Tax Incentives for Enterprises Act*, was passed into law which provides for a reduced MCIT. Starting July 1, 2023, the MCIT rate was reverted to 2% of gross income.

The reconciliation of tax on pretax profit computed at the applicable statutory rates to tax expense attributable to continuing operations follows:

		2023		2022
Tax on pretax profit at 25%	Р	4,828,623	Р	2,557,382
Adjustment for income subjected				
to lower tax rates	(2,765,074)	(1,843,719)
Tax effects of:				
Unrecognized deferred tax arising from:				
Net operating loss				
carryover (NOLCO)		6,846,749		5,223,872
MCIT		201,944		201,876
Retirement benefit obligation		538,890		365,587
Lease arrangements		-		62,317
Non-deductible expenses		1,611,106		1,042,762
Tax expense	<u>P</u>	11,262,238	<u>P</u>	7,610,077

The net deferred tax assets [shown as part of Other Resources (see Note 14)] as of December 31, 2023 and 2022 pertain to the following:

	State	ements		
	of Finan	cial Position	Statemen	ts of Income
	2023	2022	2023	2022
Deferred tax assets:				
Retirement benefit obligation	P 3,901,570	P 3,901,570	Р-	Р -
Allowance for impairment	1,221,762	1,221,762	-	-
Lease liabilities				(<u>332,517</u>)
	5,123,332	5,123,332	-	(332,517)
Deferred tax liability:				
Right-of-use assets				299,192
Net Deferred Tax Assets	<u>P 5,123,332</u>	<u>P 5,123,332</u>		
Deferred Tax Expense			<u>P -</u>	<u>(P 33,325</u>)

The Bank is subject to MCIT, which is computed at 1.5% and 1.0% of gross income in 2023 and 2022, respectively, as defined under the tax regulations. MCIT can be claimed as deductions against regular corporate income tax within three years

The Bank's remaining MCIT are as follows:

Year		MCIT	End of Availment
2023	Р	201,944	2026
2022		201,876	2025
2021		283,965	2024
	P	687,785	

The Bank's MCIT of P671,013 in 2020 and P879,861 in 2019 expired in 2023 and 2022, respectively.

The Bank's remaining NOLCO are as follows:

Year	NOLCO	End of Availment
2023	P 27,386,995	2026
2022	20,895,485	2025
2021	14,878,057	2026
2020	11,403,128	2025
	<u>P 74,563,665</u>	

The Bank's remaining NOLCO can be claimed as deduction against its future taxable income within three to five years from the year the loss was incurred. Specifically, NOLCO incurred in 2020 and 2021 can be claimed as deduction from the taxable income for the next five consecutive taxable years or until 2025 and 2026, respectively, pursuant to Section 4 (bbbb) of RA No. 11494, *Bayanihan to Recover as One Act*, and as implemented through Revenue Regulations (RR) No. 25-2020.

The Bank has taken a conservative position of not recognizing the deferred tax assets arising from the MCIT, NOLCO and other temporary differences since the management assessed that these will not be realized in the succeeding years. The details of unrecognized deferred tax assets are as follows:

		2023		22
	Amount	Tax Effect	Amount	Tax Effect
NOLCO Retirement benefit obligation MCIT Allowance for impairment Lease arrangements – net	P 74,563,665 9,123,206 687,785 1,251,000	2,280,801 687,785	1,156,855	1,897,949 1,156,855
Lease arangements net	P 85,625,656	P 21,922,252		<u>P 15,206,246</u>

In 2023 and 2022, the Bank opted to claim itemized deductions in computing for its income tax due.

22. COMMITMENTS AND CONTINGENCIES

In the normal course of business, the Bank makes various commitments and incurs certain contingent liabilities that are not given recognition in the Bank's financial statements. As of December 31, 2023, management believes that losses, if any, that may arise from these commitments and contingencies will not have a material effect on the financial statements. The Bank is not involved in any litigation as of December 31, 2023 and 2022. Moreover, the Bank does not have liabilities that are secured by any of its assets as of those dates.

23. SUPPLEMENTARY INFORMATION REQUIRED BY THE BSP

Presented below and in the succeeding pages are the supplementary information required by the BSP under Section 174 (Appendix 55) of the BSP MORB to be disclosed as part of the notes to financial statements based on BSP Circular 1074, *Amendments to Regulations on Financial Audit of Banks*.

(a) Selected Financial Performance Indicators

The following are some measures of the Bank's financial performance indicators:

	2023	2022
a. Return on equity		
Net profit	1.02%	0.33%
Average total capital accounts		

	2023	2022
b. Return on average resources Net profit Average total resources	0.58%	0.18%
c. Net interest margin <u>Net interest income</u>	5.59%	4.21%
Average interest earning resources d. Capital-to-risk assets ratio <u>Total capital</u> Risk assets	315.44%	327.52%

(b) Capital Instruments Issued

As of December 31, 2023 and 2022, the Bank has only class of common stock, which are common shares.

As of December 31, 2023 and 2022, the Bank has no capital instruments considered in the computation of the Bank's regulatory and qualifying capital in accordance with Circular 781, *Basel III Implementing Guidelines on Minimum Capital Requirements, which may include,* instruments recorded as part of equity or a financial liability qualifying as Tier 2 capital.

(c) Significant Credit Exposures for Loans

The Bank's concentration of credit as to industry for its receivables from customers gross of allowance for ECL is presented below.

	2023		2022			
		Amount	Percentage	_	Amount	Percentage
Professional, scientific and						
technical activities	Р	50,612,827	23.8%	Р	51,124,856	26.3%
Transportation and storage		58,453,155	27.5%		43,736,170	22.5%
Whole and retail trade, repair of motor						
vehicles and motorcycle		948,113	0.4%		458,673	0.2%
Agriculture, forestry and fishing		14,646,644	6.9%		13,813,489	7.1%
Accommodation and food						
service activities		410,510	0.2%		701,889	0.4%
Construction		1,127,706	0.5%		1,807,882	0.9%
Real estate activities		1,145,860	0.5%		457,152	0.2%
Manufacturing		1,333,727	0.6%		356,988	0.2%
Financial intermediaries		49,642,121	23.3%		-	0.0%
Other service activities		34,430,542	16.2%		82,059,333	42.2%
	<u>P</u>	212,751,205	100%	<u>P</u>	194,516,432	100%

The BSP considers that loan concentration exists when the total loan exposure to a particular industry exceeds 30% of the total loan portfolio plus the outstanding interbank loans receivable or 10% of Tier 1 capital.

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(d) Credit Status of Loans

The breakdown of receivable from customers as to status is shown below.

<u>2023:</u>	Performing	Non- performing	Total Loan Portfolio
Gross carrying amount Allowance for ECL	P 204,165,649 P (1,000,000) (6,016,046 4,323,541)	P 210,181,695 (5,323,541)
Net carrying amount	<u>P 203,165,649</u> P	1,692,505	<u>P 204,858,154</u>
<u>2022:</u>			
Gross carrying amount Allowance for ECL	P 185,440,234 P (900,000) (6,454,983 4,423,541)	P 191,895,217 (5,323,541)
Net carrying amount	<u>P 184,540,234</u> <u>P</u>	2,031,442	<u>P 186,571,676</u>

Under banking regulations, loan accounts shall be considered non-performing, even without any missed contractual payments, when they are considered impaired under existing accounting standards, classified as doubtful or loss, in litigation, and/or there is evidence that full repayment of principal or interest is unlikely without foreclosure of collateral, if any. All other loans, even if not considered impaired, shall be considered non-performing if any principal and/or interest are unpaid for more than 90 days from contractual due date, or accrued interests for more than 90 days have been capitalized, refinanced, or delayed by agreement.

The breakdown of receivable from customers as to loans status is disclosed in Note 11.

(e) Analysis of Loan Portfolio as to Type of Security

The breakdown of receivable from customers, gross of allowance as to security are disclosed in Note 11.

(f) Information on Related Party Loans

In the ordinary course of business, the Bank has loan transactions with each other, their other affiliates, and with certain DOSRI. Under existing policies of the Bank, these loans are made substantially on the same terms as loans to other individuals and businesses of comparable risks.

Under the current BSP regulations, the amount of individual loans to a DOSRI, 70% of which must be secured, should not exceed the amount of the encumbered deposit and book value of the investment in the Bank and/or any of its lending and nonbank financial subsidiaries. In the aggregate, loans to DOSRIs, generally, should not exceed the total equity or 15% of the total loan portfolio of the Bank. However, non-risk loans are excluded in both individual and aggregate ceiling computation. As of December 31, 2023 and 2022, the Bank has satisfactorily complied with this requirement.

The following table shows the information relating to the loans, other credit accommodations and guarantees granted to DOSRI as of December 31 in accordance with BSP reporting guidelines:

	DOSRI Loans			Related Party Loans (inclusive of DOSRI)				
	2023		2022		2023		2022	
Total outstanding loans	Р	-	Р	-	Р	58,398,472	Р	58,396,177
% of loans to total loan portfolio		0.00%		0.00%		27.78%		30.43%
% of unsecured loans to total DOSRI/related party loans		0.00%		0.00%		0.00%		0.05%
% of past due loans to total DOSRI/related party loans		0.00%		0.00%		0.00%		0.00%
% of non-performing loans to total DOSRI/ related party loans		0.00%		0.00%		0.00%		0.00%

(g) Secured Liabilities and Assets Pledged as Security

The Bank does not have secured liabilities and assets pledged as securities as of December 31, 2023 and 2022.

(h) Contingencies and Commitments Arising from Off-balance Sheet Items

The Bank has no commitments and contingent accounts arising from transactions not given recognition in the statements of financial position, expressed at their equivalent peso contractual amounts as of the end of the reporting periods.

24. SUPPLEMENTARY INFORMATION REQUIRED BY THE BUREAU OF INTERNAL REVENUE

Following is the supplementary information on taxes, duties and license fees paid or accrued during the taxable year which is required by the BIR under Revenue Regulations (RR) No. 15-2010 and RR No. 34-2020 to be disclosed as part of the notes to financial statements. This supplementary information is not a required disclosure under PFRS.

24.1 Requirements Under RR No. 15-2010

The information on taxes, duties and license fees paid or accrued during the taxable year required under RR No. 15-2010 are presented below and in the succeeding page.

(a) Gross Receipts Tax

In lieu of the value-added tax, the Bank is subject to the Gross Receipts Tax (GRT), pursuant to Sections 121 and 122 of the Tax Code which is imposed on banks, non-banks financial intermediaries and finance companies.

		Tax Base		GRT
Receipts subject to 7%	Р	6,149,199	Р	430,444
Receipts subject to 5%		67,346,168		3,367,308
Receipts subject to 1%		10,718,750		107.188
	<u>P</u>	84,214,117	<u>P</u>	<u>3,904,940</u>

For the year ended December 31, 2023, the Bank paid gross receipts tax (GRT) as follows:

The tax is levied on the Bank's lending income which includes interest, commission and discounts arising from instruments with maturities of more than five years and five years or less. The amount of GRT paid is presented as part of the Taxes and Licenses account in the 2023 statement of comprehensive income.

(b) Documentary Stamp Tax

The composition of the documentary stamp tax (DST) paid and accrued by the Bank for the year ended December 31, 2023 follows:

Deposit accounts Loan instruments	Р	2,053,716 1,284,380
Manager's checks		3,938
	<u>P</u>	3,342,034

The DST on deposit accounts and manager's checks are presented as part of the Taxes and Licenses account in the 2023 statement of comprehensive income. On the other hand, the DST on loan instruments is passed on to the Bank's borrowers, thus, enabling the Bank to recover the prepayment made for these taxes.

(c) Taxes and Licenses

The details of the Taxes and Licenses account paid and accrued for the year ended December 31, 2023 follow:

Miscellaneous	 Р	<u>245,864</u> 6.212.049
Fringe benefit tax		3,592
DST		2,057,653
GRT	Р	3,904,940

Taxes and licenses are presented under the Other Operating Expenses account in the 2023 statement of comprehensive income.

b) Withholding Tax

The details of the total withholding taxes for the year ended December 31, 2023 are shown below.

Compensation and benefits Final Expanded	r 	2,251,634 1,295,444 <u>659,826</u>
	<u>P</u>	4,206,904

c) Value-added Tax, Excise Tax and Customs' Duties and Tariff Fees Paid

The Bank is not subject to value-added tax (input and output) and excise tax due to the nature of its business. Moreover, the Bank did not pay any customs' duties and tariff fees as it did not import any goods or services for the year ended December 31, 2023.

d) Deficiency Tax Assessment and Tax Cases

As of December 31, 2023, the Bank does not have any final deficiency tax assessments with the BIR or tax cases outstanding or pending in courts or bodiesoutside of the BIR in any of the open taxable years.

24.2 Requirements Under RR No. 34-2020

RR 34-2020 prescribes the guidelines and procedures on the submission of BIR Form No. 1709, transfer pricing documentation and other supporting documents for related party transactions. The Bank is not covered by these requirements as the Bank did not fall in any of the categories identified under Section 2 of RR No. 34-2020.

STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL STATEMENTS

The management of **Isla Bank (A Thrift Bank), Inc.,** is responsible for the preparation and fair presentation of the financial statements, including the schedules attached therein, for the years ended December 31, 2023 and 2022, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative to do so.

The Board of Directors is responsible for overseeing the Bank's financial reporting process. The Board of Directors reviews and approves the financial statements, including the schedules attached therein, and submits the same to the stockholders.

Punongbayan & Araullo, the independent auditors appointed by the stockholders, has audited the financial statements of **Isla Bank (A Thrift Bank), Inc.** in accordance with Philippine Standards on Auditing, and in their report to the Board of Directors and stockholders, have expressed their opinion on the fairness of presentation upon completion of such audit.

ΝΙΤΟ ΙΙΙ

EDUARDO V. LIM President

VIOLETA G. ANGELES Comptroller

PRODUCTS AND SERVICES

Deposit Products

Current Accounts - a non-interest-bearing deposit subject to withdrawal by checks.

Savings Accounts - An interest-bearing deposit evidenced by a passbook.

Special Savings Accounts - Saving Deposit with specific maturity date earning interest at a rate higher than regular savings deposits based on the minimum deposit set by the bank, evidenced by a passbook.

Time Deposit - An interest-bearing deposit with specific maturity date earning interest higher that regular savings deposits, evidenced by a certificate of time deposits (CTD.)

Automated Savings Account (ATM) - a savings deposit earning an interest with electronic banking services as follows:

Balance Inquiry Cash Withdrawal Bills Payment Fund Transfer Prepaid Load Credit Card Cash Advance Statement Request Checkbook Reorder Point of Sale (POS)

InstaPay - is an electronic fund transfer (EFT) service that allows customers to transfer PHP funds almost instantly between accounts of participating banks and non-bank e-money issuers in the Philippines.

Loan Products

Personal Loans

Are multipurpose loans to individuals that can be used for one's personal needs.

Corporate Loans

Are loans for the business or for the company's use such as but not limited to working capital requirements or purchase of capital assets.

Consumer Loans

Are loans for the purpose of purchasing a car or a home.

Agricultural Loans

Are loans extended to the agricultural sector, like corporate loan which can be used for working capital requirements or purchase of equipment for agricultural use.

<u>Others</u>

Safe Deposit Box

Rental of boxes exclusively for the Bank's accountholders to safekeep important documents and other valuables

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BRANCH DIRECTORY

MAIN BRANCH

Glass Tower 115 C. Palanca Jr Street Legaspi Village, Makati City Tel Nos. (02) 8840-4020/8840-4019 FAX No. (02) 8840-4020

ILOILO BRANCH

Plaza Jaro Jaro, Iloilo City Tel Nos. (033) 329-0730/329-4019 FAX No. (033) 329-0730

BACOLOD BRANCH

R.S. Building Hilado Street Bacolod City Tel Nos. (034) 433-6888/433-6333 FAX No. (034) 434-4960

Website :

www.islabank.com

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